

**ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)**

**IN THE MATTER OF THE NOTICES OF INTENTION
TO MAKE A PROPOSAL OF 1382769 ONTARIO
LIMITED AND 1622356 ONTARIO LIMITED**

**MOTION RECORD
(returnable July 13, 2026)**

July 3, 2026

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TO: THE SERVICE LIST

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TAB 1

NOTICE OF MOTION RETURNABLE JULY 13, 2026

ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)

**IN THE MATTER OF THE NOTICES OF
INTENTION TO MAKE A PROPOSAL OF
1382769 ONTARIO LIMITED AND 1622356
ONTARIO LIMITED**

NOTICE OF MOTION

1382769 Ontario Limited and 1622356 Ontario Limited (together, the “**Companies**”) will make a motion to a judge of the Ontario Superior Court of Justice (East Region Commercial List) on July 13, 2026, at 10 a.m., or as soon after that time as the motion can be heard, at 161 Elgin Street, Ottawa, Ontario.

PROPOSED METHOD OF HEARING: The motion is to be heard:

- ☐ In writing under subrule 37.12.1(1) because it is on consent;
- ☐ In writing as an opposed motion under subrule 37.12.1(4);
- ☐ In person;
- ☐ By telephone conference;
- ☒ **By video conference using the link on Case Centre.**

THE MOTION IS FOR:

1. An order in the form appended at **tab 2** of the Companies' motion record that extends the time to file proposals (the "**Stay Period**") by 44 days to Friday, August 28, 2026 (the 45th day being a Saturday).
2. Such further and other relief as may be requested and this Honourable Court may deem just.
3. The Companies are presently preparing and expect to deliver a supplementary motion record in the coming days, including an amended notice of motion and a supplementary affidavit, also returnable at the July 13, 2026 hearing, requesting an order which:
 - a. approves a sale and investment solicitation process ("**SISP**");
 - b. approves the SHAPA (as that term is defined below) for purposes of constituting the stalking horse bid in the SISP (the "**Stalking Horse Bid**"); and
 - c. grants a charge in the maximum amount of \$200,000 (the "**Administration Charge**") over the Companies' current and future assets, properties and undertakings, ranking in priority to all security interests, deemed trusts and other encumbrances, as security for the Companies' payment of the professional fees and disbursements of Albert Gelman Inc., in its capacity as trustee to each of the Companies' notices of intention proceedings (in such capacity, the "**Proposal Trustee**"), the Proposal Trustee's independent counsel, and counsel to the Companies (collectively, the "**Professionals**").

THE GROUNDS FOR THE MOTION ARE:

4. The Proposal Trustee supports the relief sought. There is no known opposition.

5. As set out below, in the affidavit of Timothy Lloyd sworn July 3, 2026 (the “**Lloyd July 3 Affidavit**”), and in the second report of the Proposal Trustee, to be delivered separately (the “**Second Report**”), the Companies have acted and are acting in good faith and with due diligence, the Companies would likely be able to make a viable proposal if the Stay Period extension being applied for were granted, and no creditor would be materially prejudiced if the extension were granted.

Stable financial position and operations

6. The Companies operate neighbouring restaurant franchises in Kingston, Ontario. The franchise systems for both banners are owned by the same franchisor, Recipe Unlimited Corporation (the “**Franchisor**”). Each of the Companies employ approximately fifty (50) employees for a total of approximately one hundred (100) employees.

7. The Companies are operating their businesses in the normal course, without any significant change or disruption as compared to pre-filing operations. In particular:

a. the Companies generate positive cash flow. The updated 15-week cashflow forecast prepared by the Companies and the Proposal Trustee indicate a positive cash balance at the end of each week from June 29 to October 11, with a cumulative ending cash balance of approximately \$138,841; and

b. the Companies are current on all their pre-filing and post-filing obligations, including, without limitation, employees, ordinary course suppliers and creditors, with the potential exception of Canada Revenue Agency (“CRA”), as discussed immediately below.

8. The only known creditor claims are unsecured pre-filing amounts claimed by CRA, who filed unsecured proofs of claims with the Trustee during the first Stay Period extension period (the “CRA PoCs”).

9. The CRA PoCs are unsecured claims. The Proposal Trustee has not allowed or disallowed the CRA PoCs at this time. The Proposal Trustee and the Companies are reviewing the CRA PoCs in consultation with accounting and legal professionals.

10. At this time, assuming that CRA’s claims are valid and enforceable and that the amounts claimed are correct, the Companies would be unable to satisfy those claims in full other than from the proceeds of a comprehensive going-concern transaction, which is what prompted the filing of the NOIs.

The NOIs were filed *inter alia* to preserve a pre-filing transaction opportunity

11. In 2025, the Companies and an arm’s length purchaser (the “Purchaser”) agreed on the key terms of a going-concern transaction (the “Transaction”) for the Companies’ businesses and assets. The Franchisor had approved the Purchaser and Transaction. The parties intended the transaction to close on or around May 4, 2026.

12. In the weeks prior to the intended closing date, the Companies became aware that CRA asserted that the Companies were in default and threatened to garnish or freeze the Companies' bank accounts on or around the first week of May 2026.

13. Any garnishment or freezing of the Companies' accounts would have had a material adverse effect on the Companies and their stakeholders, and would have prevented any going-concern transaction, including the Transaction with the Purchaser, as more fully described in the Lloyd July 3 Affidavit.

14. Accordingly, the Companies filed NOIs on May 1, 2026 to preserve the status quo, maintain going-concern operations, preserve the opportunity to complete a going-concern transaction, and ensure that CRA's claims are addressed and paid in an expeditious but also fair and orderly manner, with the intent to benefit all stakeholders.

Restructuring plan

15. In connection with the decision to file NOIs, the Companies, in consultation with the Proposal Trustee, the Companies' counsel, the Franchisor and the Purchaser, formulated a restructuring plan centred around a SISP to be approved by the Court and performed under the supervision of the Proposal Trustee, wherein the Transaction with the Purchaser would constitute the "stalking horse" bid.

16. Following the performance of the SISP, the Companies will bring a motion for approval of the successful bid(s), including the Stalking Horse Bid or any superior bid(s), as applicable. The Companies will then close the approved transaction(s) and distribute the proceeds in accordance with applicable priorities, including to CRA as the case may

be, pursuant to a joint proposal, a distribution order, or a bankruptcy, whichever is most efficient in the circumstances.

Conversion of Transaction into Stalking Horse Bid

17. Since the first Stay Period extension, the Companies and the Purchaser executed a stalking horse asset purchase agreement dated June 17, 2026 (the “SHAPA”) which incorporates the key terms of the Transaction. In accordance with the SHAPA, the Purchaser paid a deposit to the Proposal Trustee equal to 10% of the purchase price contemplated in the SHAPA. The Franchisor continues to approve the Purchaser and the terms of the Transaction.

18. As of writing this affidavit, the Companies and the Proposal Trustee are finalizing the terms of the SISP and expect to serve a supplementary motion record in the coming days completing the relief sought on this motion by including the approval of the SISP and the approval of the SHAPA for purposes of constituting the stalking horse bid in the SISP.

Extension of Stay Period

19. The Companies filed NOIs on May 1, 2026. On May 19, 2026, this Honourable Court granted the first Stay Period extension, to and including July 15, 2026. The Companies seek a further Stay Period extension of 44 days, to and including Friday, August 28, 2026 (the 45th day being a Saturday).

20. During the extended Stay Period, the Companies intend to continue to operate the businesses in the normal course, perform the SISP, and bring a motion for approval and vesting orders in respect of the successful bid(s) in the SISP.

21. As appears from the cashflow forecasts, the Companies have sufficient liquidity to operate in the normal course during the extended Stay Period, and to implement those steps – including payment of professional costs – without interim financing.

22. The Companies have acted and are acting with due diligence and in good faith, and no creditor could or will be materially prejudiced by the extension requested. To the contrary, a bankruptcy would bring about the prejudice avoided by filing the NOIs, namely, the failure of the Transaction and the social and economic costs of liquidation in terms of loss of employment and going-concern business, as more fully described in the Lloyd July 3 Affidavit.

23. The Proposal Trustee supports the extension of the Stay Period for those reasons and the further and other ones set out in the Second Report.

Additional Grounds

24. The further and other grounds set out in the Lloyd July 3 Affidavit and the exhibits thereto;

25. The further and other grounds set out in the Second Report and appendices thereto;

26. The provisions of the [*Bankruptcy and Insolvency Act, R.S.C. 1985, c. B-3*](#), including without limitation section [50.4\(9\)](#);

27. The [*Rules of Civil Procedure, R.S.O. 1990, Reg. 194*](#), including without limitation rules [1.04](#), [2.01](#), [2.03](#) and [3.02](#);

28. The Court's inherent powers and jurisdiction;

29. Such further and other grounds as counsel may advise and this Honourable Court may permit.

THE FOLLOWING DOCUMENTARY EVIDENCE will be used at the hearing of the motion:

- a. The Lloyd July 3 Affidavit and exhibits thereto;
- b. The Second Report and appendices thereto;
- c. such further and other material as counsel may provide and this Honourable Court permits.

July 3, 2026

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1622356 Ontario Limited

TO: **THE SERVICE LIST**

ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)

Proceeding commenced at Ottawa

NOTICE OF MOTION
RETURNABLE JULY 13, 2026

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Lawyers for 1382769 Ontario Limited and
1622356 Ontario Limited

TAB 2

AFFIDAVIT OF TIMOTHY LLOYD SWORN JULY 3, 2026

Court File No. 33-3368241

**ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)**

**IN THE MATTER OF THE NOTICES OF INTENTION
TO MAKE A PROPOSAL OF 1382769 ONTARIO
LIMITED AND 1622356 ONTARIO LIMITED**

**AFFIDAVIT OF TIMOTHY LLOYD
(sworn July 3, 2026)**

I, **TIMOTHY LLOYD**, of the City of Kingston, in the Province of Ontario, **MAKE OATH AND SAY:**

1. I am the principal of 1382769 Ontario Limited, which holds and operates a Kelsey's restaurant franchise in Kingston, Ontario ("**KelseyCo**") and 1622356 Ontario Limited, which holds and operates a Montana's restaurant franchise also in Kingston ("**MontanaCo**", and, together with KelseyCo, the "**Companies**"). Accordingly, I have personal knowledge of the matters set out below. Where I state a fact based on information or belief, I state the source of my information or belief, and I verily believe it true.

I. RELIEF SOUGHT

2. I swear this affidavit in support of the Companies' motion returnable July 13, 2026, for an order, in the form appended at **tab 2** of the Companies' motion record, that extends the time to file proposals (the "**Stay Period**") by 44 days to Friday, August 28, 2026 (the "**Extended Stay Period**"). Albert Gelman Inc., in its capacity as trustee to the NOIs (in such capacity, the "**Proposal Trustee**"), supports the extension of the Stay Period. There is no known opposition.

[2]

3. The Companies are presently preparing and expect to deliver a supplementary motion record within the coming days, including an amended notice of motion and a supplementary affidavit, requesting an order which:

a. approves a sale and investment solicitation process (“**SISP**”), of which a **draft** is appended as Exhibit “A” hereto;

b. approves the SHAPA (as that term is defined below), of which a copy is appended as **Exhibit “B”** hereto, for purposes of constituting the stalking horse bid in the SISP (the “**Stalking Horse Bid**”); and

c. grants a charge in the maximum amount of \$200,000 (the “**Administration Charge**”) over the Companies’ current and future assets, properties and undertakings, ranking in priority to all security interests, deemed trusts and other encumbrances, as security for the Companies’ payment of the professional fees and disbursements of the Proposal Trustee, the Proposal Trustee’s independent counsel, and counsel to the Companies (collectively, the “**Professionals**”), including, without limitation, fees in respect of the performance of the SISP, the completion of transactions contemplated in the successful bids, distributions to creditors, and completing the administration of the Companies’ insolvency process.

4. The Companies opted to prepare and serve this motion record to provide as much notice of the relief sought as possible to Court and the only known creditor, Canada Revenue Agency (“**CRA**”), while the SISP terms and supporting affidavit are being finalized.

II. KEY FACTUAL BACKGROUND

A. Corporate structure

5. The Companies are corporations incorporated pursuant to the Ontario *Business Corporations Act*. KelseyCo's head office is in Hartington, Ontario and MontanaCo's is in Kingston, Ontario. I am the only director of KelseyCo. My wife and I are the only directors of MontanaCo. We are also the only officers of both Companies. Corporation profile reports for the Companies are appended as **Exhibit "C"** hereto.

B. Business operations

6. KelseyCo operates a Kelsey's restaurant franchise and MontanaCo operates a Montana's restaurant franchise, both near the RioCan Centre Mall in Kingston, Ontario. The franchise systems for both banners are owned by the same franchisor, Recipe Unlimited Corporation (the "**Franchisor**").

C. Key stakeholders

7. The Companies' key stakeholders comprise their employees and suppliers.

8. Each of the Companies employs approximately fifty (50) employees for a total of about one hundred (100) employees. This includes front of house staff (servers, hosts, bartenders, bussers, etc.), back of house staff (cooks, dishwashers, managers, chefs, etc.), bookkeeping staff, and management personnel.

9. The Companies do business with multiple suppliers, including restaurant operations vendors such as suppliers of kitchen equipment, kitchen tools, cookware, kitchen consumables,

[4]

servingware and takeout supplies, front-of-house consumables, cleaning supplies, and safety supplies, as well as operational hardware and software suppliers including point-of-sale (POS) systems and management software. Other suppliers include utilities suppliers – such as for internet services, landline and cellular phone services, gas, hydro, etc. – as well as third-party management and organizational suppliers – such as for POS hardware and software, information technology (IT), banking, bookkeeping, accounting, tax, and multiple others.

D. Financial position and operations

10. Positive cashflow – The Companies generate positive cash flow, The updated 15-week cashflow forecast prepared by the Companies and the Proposal Trustee (the “**Cashflow Forecasts**”) indicate a positive cash balance at the end of each week from June 29 to October 11, with a cumulative cash balance of approximately \$54,416 for KelseyCo and approximately \$84,425 for MontanaCo. A copy of the Updated Cashflow Forecasts is appended as **Exhibit “D”** hereto.

11. The Companies are current with all their creditors with the potential exception of CRA – With the potential exception of Canada Revenue Agency (“**CRA**”) as discussed further below, the Companies are current on all their pre-filing and post-filing obligations, including, without limitation, employees, ordinary course suppliers and creditors. This includes the Franchisor, who is the Companies’ only registered secured creditor. A copy of a search of the Ontario Personal Property Security Registry for the Companies is appended as **Exhibit “E”** hereto.

[5]

12. Stable operations – Given, among other things, the foregoing, the Companies continue to operate their business in the normal course, without any significant change or disruption as compared to pre-filing operations.

13. CRA claims – The only known creditor claims are unsecured pre-filing amounts claimed by CRA, who filed the following proofs of claims with the Trustee during the first Stay Period extension:

a. an unsecured proof of claims in the amount of \$1,137,404.24 against KelseyCo (the “**CRA KelseyCo PoC**”); and

b. an unsecured proof of claim in the amount of \$2,272,177.33 against MontanaCo (the “**CRA MontanaCo PoC**”, and, together with the CRA KelseyCo PoC, the “**CRA PoCs**”).

14. A copy of the CRA KelseyCo PoC is appended as **Exhibit “F”** hereto, and a copy of the CRA MontanaCo PoC is appended as **Exhibit “G”** hereto.

15. The Proposal Trustee has not allowed or disallowed the CRA PoCs at this time. The Proposal Trustee and the Companies are reviewing the CRA PoCs in consultation with accounting and legal professionals. While this review is ongoing, key initial comments include the following.

a. The CRA KelseyCo PoC provides that, of the total amount of the claim (\$1,137,404.24), only \$25.61 (twenty-five dollars and sixty-one cents) is claimed in reference to subsection 60(1.1) of the *Bankruptcy and Insolvency Act*. Similarly, the amount claimed in reference to subsection 60(1.1) in the CRA MontanaCo PoC is

[6]

\$216,507.63 out of a total claim amount of \$2,272,177.33. I am advised this means that a proposal to creditors may provide for a compromise of the entire amount of the CRA PoCs so long as the proposal provides that the amounts of \$25.61 and \$216,507.63 will be paid within six months from Court approval of the proposal, it being understood that CRA may always consent to a further compromise of any amounts.

b. in the CRA KelseyCo PoC, CRA states having garnished the amount of \$7,288.47 and collected arrears in the amount of \$13,161.12 within three months prior to the filing of the NOIs. Given that the entire amount of the CRA KelseyCo PoC is unsecured and that third parties hold perfected security interests against the Companies' assets – such as the Franchisor and, should the Court grant the Administration Charge, the Professionals – the Companies and the Proposal Trustee are evaluating whether the foregoing amounts constitute preferential payments, in which case I am advised that CRA may be required to disgorge those amounts which will be redistributed in accordance with the applicable order of priorities.

16. At this time, assuming that CRA's claims are valid and enforceable and that the amounts claimed are correct, the Companies would be unable to satisfy those claims in full other than from the proceeds of a comprehensive going-concern transaction or a long-term arrangement plan. This is what prompted the NOI filings, as discussed immediately below.

E. Reasons for NOI filings

17. In 2025, I decided to sell the businesses and retire. An arm's length purchaser (the "**Purchaser**") and I agreed on the key terms of a going-concern transaction

[7]

(the “**Transaction**”), which the Franchisor approved. The parties intended the transaction to close on or around May 4, 2026.

18. In the weeks prior to the intended closing date, I became aware that CRA asserted claims and had threatened to garnish or freeze the Companies’ bank accounts on or around the first week of May 2026.

19. Any garnishment or freezing of the Companies’ accounts would have had a material adverse effect on the Companies and their stakeholders, would have prevented any going-concern transaction, including the Transaction with the Purchaser, and would have prevented the Companies from maximizing value for CRA itself. The reasons for this are self-explanatory and include, among others, the following:

- a. it would have disrupted the Companies’ cash management and prevented the Companies from making payroll, paying suppliers, paying rent, and making Franchisor payments;
- b. the Companies would have likely been forced to cease operations, causing prejudice to unpaid suppliers and employees laid off, and stopping all revenue from operations;
- c. missed Franchisor and rent payments could or would have caused those parties to enforce their rights under the franchise and lease agreements, potentially including the termination of the Companies’ franchise rights and leases, compromising any ability to resume operations; and

[8]

d. considering the foregoing, any going-concern transaction, including the Transaction with the Purchaser, would have become impossible, resulting in disruption and losses – including loss of future income and business – for stakeholders such as employees, the Franchisor, the landlords, our suppliers, and others, and preventing maximization of value for CRA itself.

20. I am also informed by the Proposal Trustee and counsel for the Companies that CRA's enforcement could or would have also created priority issues. As mentioned above, the Franchisor holds perfected security interests against the Companies' assets. Since the CRA's claims are unsecured, any enforcement would have resulted in CRA getting paid ahead of claims secured by the Franchisor's security (such as any claim for missed Franchisor payments or in connection with any termination of the franchises) and recovering more than its pro-rated share of unsecured claims. Such preferential recovery would have caused prejudice to other creditors and may or would have constituted reviewable transactions.

21. Given CRA's threat to garnish or freeze the accounts, I consulted the Proposal Trustee and counsel for the Companies. The Companies filed NOIs on May 1, 2026 to preserve the status quo, maintain going-concern operations, preserve the opportunity to complete a going-concern transaction, and ensure that CRA's claims are addressed and paid to the maximum extent, in an expeditious but also fair and orderly manner, with the intent to benefit all stakeholders.

III. RESTRUCTURING PLAN

22. In connection with the decision to file NOIs, the Companies, in consultation with the Proposal Trustee, the Companies' counsel, the Franchisor and the Purchaser, formulated a

restructuring plan centred around a SISP to be approved by the Court and performed under the supervision of the Proposal Trustee, wherein the Transaction with the Purchaser would constitute the “stalking horse” bid.

23. Following the performance of the SISP, the Companies will bring a motion for approval of the successful bid(s), including the Stalking Horse Bid or any superior bid(s), close the applicable transaction(s), and distribute the proceeds in accordance with applicable priorities, including to CRA as the case may be, pursuant to a joint proposal, a distribution order, or a bankruptcy, whichever is most efficient in the circumstances.

24. The foregoing was also described in the materials filed in connection with the first Stay Period extension motion, including the Proposal Trustee’s first report dated May 17, 2026 (the “**First Report**”).

IV. PROGRESS IN IMPLEMENTATION OF RESTRUCTURING PLAN

25. The Companies filed NOIs on May 1, 2026. To accommodate the Court’s schedule, the Companies brought the first Stay Period extension motion early during the initial Stay Period. On May 19, 2026, this Honourable Court granted the first Stay Period extension, to and including July 15, 2026. A copy of the May 19, 2026 first Stay Period extension order is appended as **Exhibit “H”** hereto.

26. Since the first Stay Period extension, the Companies and the Purchaser executed a stalking horse asset purchase agreement dated June 17, 2026 (the “**SHAPA**”) which incorporates the key terms of the Transaction. In accordance with the SHAPA, the Purchaser paid a deposit to the

Proposal Trustee equal to 10% of the purchase price payable contemplated in the SHAPA. The Franchisor continues to approve the Purchaser and the terms of the Transaction.

27. As of writing this affidavit, the Companies and the Proposal Trustee are finalizing the terms of the SISP and expect to serve a supplementary motion record in the coming days completing the relief sought on this motion by including the approval of the SISP and the approval of the SHAPA for purposes of constituting the stalking horse bid in the SISP.

V. EXTENSION OF STAY PERIOD

28. During the Extended Stay Period, the Companies intend to continue to operate the businesses in the normal course, perform the SISP, and bring a motion for approval and vesting orders in respect of the successful bid(s) in the SISP.

29. As appears from the Cashflow Forecasts, the Companies have sufficient liquidity to operate in the normal course during the Extended Stay Period, and to implement those steps – including payment of professional costs – without interim financing.

30. The Companies are acting with due diligence and in good faith, and I do not believe that any creditor could or will be materially prejudiced by the extension requested. To the contrary:

a. I am advised that non-extension of the Stay Period would cause the Companies to automatically become bankrupt, which would bring about the disruption, losses and prejudice discussed at paragraph 19 above;

b. the Companies believe that performing the SISP with the benefit of a Stalking Horse Bid is in the interest of all stakeholders, including, but not limited to, CRA;

[11]

c. the extension of the Stay Period will provide the Companies with the time to implement a viable restructuring plan which is intended to preserve the value of the Companies and maximize recovery for creditors, including pursuant to a viable proposal.

31. I understand that the Proposal Trustee supports the extension for those reasons and the further and other ones set out in the Second Report.

SWORN BEFORE ME:

in person ☒ by video conference

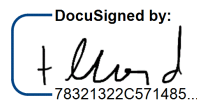
by **TIMOTHY LLOYD** at the City of Kingston, in the Province of Ontario, before me in the City of Ottawa, in the Province of Ontario, on July 3, 2026 in accordance with O. Reg. 431/20, *Administering Oath or Declaration Remotely*.

Commissioner for Taking Affidavits (*or as may be*)

Signed by:

F7A1640D707E47C...

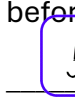
Signature of Commissioner (*or as may be*)

DocuSigned by:

78321322C571485...

Signature of Deponent

This is Exhibit "A" referred to in the
Affidavit of Timothy Lloyd sworn
before me, on July 3, 2026.

A handwritten signature in black ink that reads "Joel Turgeon". The signature is written in a cursive style. A blue rectangular box is drawn around the signature.

A blue rectangular box, likely a placeholder for a digital signature or stamp.
F7A1640D707E47C...

A commissioner, Etc.

STALKING HORSE SALE AND INVESTMENT SOLICITATION PROCESS

I. INTRODUCTION

1. 1382769 Ontario Limited (“**KelseyCo**”) holds and operates a Kelsey’s restaurant franchise located at 650 Gardiners Road, near the RioCan Centre Mall, in Kingston, Ontario (the “**Kelsey’s Franchise Operation**”), and 1622356 Ontario Limited (“**MontanaCo**”, and, together with KelseyCo, the “**Companies**”) holds and operates a Montana’s restaurant franchise located at 630 Gardiners Road, also near the RioCan Centre Mall in Kingston, Ontario (the “**Montana’s Franchise Operation**”, and, collectively with the Kelsey’s Franchise Operation, the Companies’ “**Business**”).

2. On May 1, 2026, the Companies each filed a notice of intention to make a proposal (“**NOI**”) pursuant to the *Bankruptcy and Insolvency Act* (Canada) (the “**BIA**”). Albert Gelman Inc. was appointed as the Companies’ proposal trustee (in such capacity, the “**Proposal Trustee**”).

3. As part of a restructuring of the Companies, the Companies wish to canvass the market for offers including, without limitation, for a sale, investment, recapitalization, restructuring, refinancing or reorganization, or any combination of the foregoing (any of the foregoing being referred to as a “**Bid**”, which term, for avoidance of doubt, excludes the Stalking Horse Bid, as that term is defined below), with respect to all or part of the property and assets of KelseyCo and/or MontanaCo (collectively, the Companies’ “**Property**”), the Kelsey’s Franchise Operation, the Montana’s Franchise Operation, and/or shareholding of KelseyCo and/or MontanaCo (collectively, the Companies’ “**Shareholding**”). Accordingly, the Companies, with the assistance of the Proposal Trustee, developed a sale and investment solicitation process (the “**SISP**”) of which the terms (the “**SISP Terms**”) are set out herein.

4. On July 13, 2026, the Ontario Superior Court of Justice (East Region Commercial List) (the “**Court**”) granted an order (the “**SISP Order**”) that, among other things:

a. approved the SISP Terms and authorized the Proposal Trustee, with the assistance of the Companies, to perform the SISP; and

b. approved an asset purchase agreement dated June 16, 2026 (the “**SHAPA**”) between the Companies, as vendors, and 7055579 Canada Inc., as purchaser (the “**Stalking Horse Bidder**”), which SHAPA contemplates a transaction (the “**Stalking Horse Transaction**”) constituting the “stalking horse” or “starting bid” in the SISP (the “**Stalking Horse Bid**”).

5. A copy of the SISP Order and the SHAPA can be obtained at albertgelman.com/filedocuments/1382769 (the “**Proposal Trustee’s Website**”).

6. Pursuant to the SISP Order and the SHAPA, the Companies, with the support of the Proposal Trustee, will, as soon as reasonably practicable following the Bid Deadline (as that term is defined below), bring a motion for an approval and vesting order (an “**AVO**”) with respect to the Stalking Horse Transaction, and the Stalking Horse Bidder shall, in accordance with the AVO

and the SHAPA including without limitation payment of all amounts payable pursuant to the SHAPA, purchase the Companies' Property and Business, unless one or several superior Bid(s) are received, selected as Successful Bid(s) (as defined below), and approved by the Court, in accordance with the SISP Terms.

7. The SISP is accordingly undertaken to, among other things, determine if one or more party(ies) will make Bid(s) with respect to all or part of the Companies' Property, Business, or shareholding, which Bid(s) is, individually or in the aggregate, superior to the Stalking Horse Bid (such superior Bid(s) being referred to as "**Superior Bids**"), in which case the transactions contemplated in the Superior Bids (each, a "**Superior Bid Transaction**") will be pursued instead the Stalking Horse Transaction.

8. The SISP will be implemented by the Proposal Trustee. All inquiries regarding the SISP must be directed to the Proposal Trustee using the contact information set out in **Schedule "A"**.

II. OPPORTUNITY

9. Generally, pursuant to the BIA, the Court has jurisdiction to grant AVOs that, among other things, vest assets in and to a purchaser, and/or vest shares and control of a corporation in and to a purchaser, in each case, free and clear of security interests, liens, mortgages, charges or other encumbrances ("**Encumbrances**"), save those the purchaser elects to assume, if any.

10. Accordingly, in these SISP Terms, the term "**Opportunity**" refers to the opportunity to acquire all or part of the Companies' Property, Business and/or Shareholding pursuant to an AVO, free and clear of Encumbrances.

III. TIMELINE

11. The following table sets out the deadlines for applicable milestones in the SISP.

Milestone	Deadline
Set up of virtual data room; commencement of marketing and due diligence	By July 20, 2026
"Bid Deadline"	August 20, 2026 at 5:00 pm (Ottawa time)
Auction (as that term is defined below), if any	Within 5 Business Days of the Bid Deadline
Selection of Successful Bid(s)	Within 5 Business Days of the Bid Deadline or Auction, as applicable

Motion for AVO with respect to Successful Bid(s)	As soon as possible following selection of the Successful Bid(s)
Closing of Successful Bid(s)	As soon as possible following the issuance of the applicable AVO(s)

12. The Proposal Trustee may, without Court approval, extend one or more of the above deadlines, including without limitation the Bid Deadline, by up to two weeks, provided that extensions do not exceed four weeks in the aggregate. The Proposal Trustee, or the Companies with the approval of the Proposal Trustee, may at any time bring a motion to further extend any of the aforementioned deadlines.

IV. MARKETING AND SOLICITATION OF INTEREST

13. By July 20, 2026, the Proposal Trustee shall, with the assistance of the Companies if requested by the Proposal Trustee:

- a. issue a press release for the SISP and the Opportunity with Canada Newswire, designating dissemination in Canada and major financial centers in the United States;
- b. cause a notice of the SISP to be published, and advertise the Opportunity, in all publications, journals, newsletters and other forums, electronic and otherwise, which the Proposal Trustee considers appropriate;
- c. prepare a form of non-disclosure agreement (“**NDA**”);
- d. with the assistance of the Companies, prepare a list of parties potentially interested in the Opportunity (“**Known Interested Parties**”); and
- e. prepare a package for dissemination to Known Interested Parties, including a copy of the NDA and such other information and documents as the Proposal Trustee believes appropriate to maximize interest and engagement, describing the Opportunity and inviting Known Interested Parties to participate in the SISP.

V. VIRTUAL DATA ROOM

14. By July 20, 2026, the Proposal Trustee shall, with the assistance of the Companies if requested by the Proposal Trustee, set up, populate and maintain a virtual data room (the “**VDR**”) containing such documents and information as the Proposal Trustee, in consultation with the Companies, believes necessary or appropriate to allow interested parties to conduct effective due diligence with respect to the Opportunity.

VI. INFORMATION WHICH POTENTIAL BIDDERS MUST PROVIDE TO THE PROPOSAL TRUSTEE

15. Any party who wishes to participate in the SISP (including without limitation the Stalking Horse Bidder, who shall do so within the time imparted by the Proposal Trustee if the Proposal Trustee requests it in writing) must provide to the Proposal Trustee:

- a. an NDA executed by the party;
- b. a letter setting out the contact information for the party, the identity of the party, and the identity of its direct and indirect principals and beneficiaries;
- c. a written acknowledgment of the terms of the SISP; and
- d. such further and other information and documents as the Proposal Trustee may deem advisable or necessary with respect to any particular party, including, without limitation, information and documents evidencing the party's financial and other wherewithal to make a viable Bid and complete a potential transaction pursuant to the SISP.

16. In addition to the foregoing, any shareholder, officer or director of any of the Companies, and any party who the Proposal Trustee determines to be dealing with any of the Companies in an insider or non-arm's length fashion, directly or indirectly (each, an "**Insider**"), alone or with others (including, as the case may be, with non-Insiders), who intends to participate in the SISP, shall indicate to the Proposal Trustee, in writing, being an Insider, and the nature of its relationship with the Companies, prior to any participation in the SISP.

17. Parties (other than the Stalking Horse Bidder) who provide the above information to the satisfaction of the Proposal Trustee at any time prior to the Bid Deadline, as confirmed in writing by the Proposal Trustee, are referred to as "**Potential Bidders**", which term, for avoidance of doubt, excludes the Stalking Horse Bidder. For avoidance of doubt, any party (other than the Stalking Horse Bidder) who fails to provide any of the foregoing information shall not participate in the SISP or access the VDR.

VII. DUE DILIGENCE

18. The Proposal Trustee shall provide and facilitate access to the VDR to each Potential Bidder.

19. Any requests and inquiry respecting due diligence, including, for example, requests for additional information or documents, requests for site visits, requests for meetings and direct communications with management, etc., must be made solely to the Proposal Trustee. The Proposal Trustee shall facilitate such requests to the extent reasonable.

20. The Proposal Trustee may, for any reason which the Proposal Trustee deems necessary or sufficient, including, without limitation, to protect the integrity of the SISP or to protect confidential or sensitive documents or information from being collected or used for any reason other than good faith participation in the SISP (such as by competitors to gain an advantage),

(i) limit any Potential Bidder's access to information or documents during the SISP, including without limitation information or documents available in the VDR and/or to any other Potential Bidder; and (ii) eliminate a Potential Bidder from the SISP, upon which that party shall cease to be a Potential Bidder.

21. Potential Bidders shall solely rely on their own independent review, investigation, and/or inspection of all information and documents, in the VDR or otherwise, during the SISP. The Companies, the Proposal Trustee, and any of their respective directors, officers, agents, advisors, counsel, or other representatives ("**Representatives**"), make no representation or warranty whatsoever (including without limitation with regard to accuracy or completeness) as to any document or information reviewed or relied upon in any way by a Potential Bidder during or with respect to the SISP, including, without limitation, whether or not such information or document is provided or made available by the Proposal Trustee and/or the Companies.

VIII. QUALIFIED BIDS

22. A Bid shall only be considered a "**Qualified Bid**" if it meets all the below criteria (collectively, the "**Bid Criteria**"), as determined by the Proposal Trustee.

a. Basic requirements:

- i. it is submitted by a Potential Bidder;
- ii. it is received by the Proposal Trustee by electronic mail, at the coordinates indicated in Schedule "A", on or before the Bid Deadline;

b. Contractual requirements:

- i. it is submitted in the form of a complete, final, binding, duly authorized, executed, definitive and ready-to-be-countersigned written agreement containing all the terms of the proposed transaction(s), including, without limitation, the purchased assets, the excluded assets, the assumed liabilities, the excluded liabilities, the assigned contracts, the excluded contracts, the purchased shares, the cancelled shares, the purchase price, and any other consideration payable, together with all applicable schedules, such that there is no further agreement, document or schedule to be negotiated, drafted, or entered into in order for the contemplated transaction(s) to be completed, subject only to Court approval, and save customary closing documents in like transactions;
- ii. it is not subject to any further due diligence or condition apart from (A) Court approval, (B) such conditions as are customary in insolvency transactions, and (C) any necessary regulatory, franchisor or similar approvals that may be applicable;
- iii. it includes cash consideration that is at least equal to the sum of \$2,358,000, being the sum of (i) the Stalking Horse Bid cash consideration, being \$2,300,000 (iii) the Stalking Horse Bid break fee, being \$46,000, and (iii) the Stalking Horse Bid's expense reimbursement amount, being \$12,000;

- iv. it provides for an outside closing date no later than ten (10) business days after an AVO is granted with respect to the contemplated transaction(s);
 - v. it provides that it is binding and irrevocable until the completion of all Successful Bid(s) transactions that target overlapping assets, if any;
- c. Deposit requirement: it is provided with a non-refundable cash deposit (“**Deposit**”) of at least 10% of the total cash consideration payable under the Bid, by wire transfer to an account specified by the Proposal Trustee, to be held by the Proposal Trustee in a non-interest-bearing account in accordance with the provisions of the SISP Terms applicable to Deposits, set out below;
- d. Requirements regarding supporting documentation and statements:
- i. it is provided with written evidence of all approvals and completion of all governance steps required with respect to the submission, execution, delivery and closing of the transaction(s) contemplated in the bid;
 - ii. it is provided with a “redline” or “blackline” comparison to the SHAPA;
 - iii. it is provided with a form of AVO and “redline” or “blackline” comparisons between such form and (i) the Commercial List model approval and vesting order, and (ii) the form of AVO appended to the SHAPA;
 - iv. it is provided with evidence of financial and other wherewithal to complete the transaction(s) contemplated in the bid, including, but not limited to, (i) evidence of unconditional availability of funds prior to closing, and (ii) the particulars of the source of the funds or financing for all cash consideration payable under the bid, including, as the case may be, the lender with regard to any debt financing and the contributors (and their ultimate shareholders or beneficiaries) with regard to any other funding;
 - v. it is provided with specific statements concerning the intended treatment of employees, suppliers, customers, existing agreements and contracts, or any other stakeholder which the Proposal Trustee requests the Potential Bidder to specifically address;
 - vi. it is provided with a description of any regulatory or other third-party approvals required to complete the proposed transaction(s), the time within which the Potential Bidder expects to receive such approvals, and the actions that the Potential Bidder will take to ensure obtaining such approvals prior to the selection of the Successful Bid(s);
 - vii. it includes acknowledgments and representations of the Potential Bidder that (i) it has had an opportunity to conduct any and all due diligence prior to making its bid, (ii) it has relied solely upon its own independent review, investigation and/or inspection in making its bid, and (iii) it does not rely upon any written or oral statements, representations, warranties, or guarantees whatsoever, whether express,

implied, statutory, or otherwise, regarding any aspect of the transaction(s) or the completeness of any information provided or obtained in connection with the SISF, except such minimal representations and warranties as are customary in insolvency transactions, as determined by the Proposal Trustee in its sole discretion, if expressly contemplated in executed transactions documents.

23. If requested in writing by the Proposal Trustee, the Stalking Horse Bidder shall provide the information described in paragraph 22.d., above, before the Bid Deadline or such earlier time as may be imparted by the Proposal Trustee, failing which (i) the Proposal Trustee and the Companies may consider this fact in selecting any other Bid(s) as Successful Bid(s), and (ii) if the Stalking Horse Bid is a Successful Bid and for any reason whatsoever the Stalking Horse Transaction cannot be completed due to the Stalking Horse Bidder's failure to pay any amount(s) payable pursuant to the SHAPA, as determined by the Proposal Trustee, then the Stalking Horse Bidder shall be deemed to have released all rights, property and interest in respect of any deposit paid in connection with the SHAPA which shall become the property of the Vendors, to be held in trust by the Proposal Trustee and distributed in accordance with applicable law, as compensation and a non-exclusive remedy of the Companies, the Proposal Trustee and the Companies' estates and creditors in connection with the failure of the Stalking Horse Transaction, and including, without limitation, in respect of professional fees and delays incurred by the Companies and their creditors regarding the administration of the Companies' insolvency.

24. Promptly after the Bid Deadline, the Proposal Trustee, in consultation with the Companies, shall review and assess all Bids to determine which constitute Qualified Bids, if any. A participant who submits a Qualified Bid, as determined by the Proposal Trustee, is referred to as a "**Qualified Bidder**". For avoidance of doubt, the SHAPA shall be deemed to constitute a Qualified Bid and the Stalking Horse Bidder a Qualified Bidder.

25. The Proposal Trustee may, in its sole discretion, waive non-compliance with one or more of the Bid Criteria except the Bid Criteria in subparagraph 22.b.iii.

26. Any Bid which the Proposal Trustee deems not to be a Qualified Bid shall constitute an "**Excluded Bid**".

IX. SELECTION OF SUCCESSFUL BID(S) AND AUCTION

27. At any time, the Proposal Trustee may, in consultation with the Companies, negotiate with Qualified Bidders; however, the Proposal Trustee shall be under no obligation to negotiate with, or extend similar terms to, any Qualified Bidder.

28. If there is no Qualified Bid other than the SHAPA, then the SHAPA shall be the Successful Bid and the Stalking Horse Bidder shall be the Successful Bidder.

29. If there is at least one Qualified Bid (other than the SHAPA) which targets overlapping assets with the SHAPA, then the Proposal Trustee may hold and preside an Auction among Qualified Bidders as soon as practicable after the Bid Deadline. Any Auction shall proceed on such terms, including, without limitation, any minimum increment, as the Proposal Trustee deems fair and commercially efficacious. The Proposal Trustee shall provide an outline of the terms of

the Auction to all Qualified Bidders prior to the beginning of an Auction. The Proposal Trustee shall have discretion to dispense with the requirement for an Auction.

30. As soon as practicable following the Auction, or, if the Proposal Trustee determines that no Auction is necessary, as soon as practicable after the Bid Deadline, the Proposal Trustee, in consultation with the Companies, shall select the highest or otherwise best Qualified Bid(s) as the “**Successful Bid(s)**”.

31. Upon selection of the Successful Bid(s), the Proposal Trustee shall promptly inform all Qualified Bidders as to whether their bid constitutes a Successful Bid. A Qualified Bidder who submitted a Successful Bid is referred to as a “**Successful Bidder**”.

32. Notwithstanding any terms to the contrary in any Bid, all Qualified Bids that are not Successful Bids shall remain open and available for acceptance and selection as a Successful Bid until the completion of all Successful Bid(s) transactions that target overlapping assets.

X. TRANSACTION APPROVAL MOTION HEARING

33. As soon as practicable after selection of the Successful Bid(s), the Companies shall make a motion to the Court for AVO(s) with respect to Successful Bid(s).

XI. CLOSING OF SUCCESSFUL BID(S)

34. Upon issuance of the applicable AVO(s), the Companies and the applicable Successful Bidder(s) shall complete the transaction(s) contemplated in the Successful Bid(s) with dispatch, and such transaction shall close by no later than ten (10) business days after the issuance of the AVO.

35. All Qualified Bids other than Successful Bid(s) shall be deemed rejected upon closing of all Successful Bid transactions that target overlapping assets.

XII. DEPOSITS

36. The Proposal Trustee shall retain all Deposit(s) in a non-interest-bearing trust account.

37. Deposits in respect of Successful Bid(s) for which an AVO is granted (“**Court-Approved Bid(s)**”) shall be credited towards the purchase price upon closing of the transactions contemplated thereby.

38. Unless provided otherwise in a final agreement, Deposits in respect of Court-Approved Bids that fail to close shall be forfeited and fully earned by the Companies, as liquidated damages and not as a penalty, if the failure to close is preponderantly attributable to a breach or fault on the part of the Successful Bidder, as determined by the Proposal Trustee.

39. The Proposal Trustee shall return, without interest:

- a. all Deposits submitted in respect of Excluded Bids as soon as practicable after the determination of Qualified Bids;

- b. all Deposits in respect of Qualified Bids that are not Successful Bids immediately after completion of all Successful Bid(s) transactions that target overlapping assets; and
- c. all Deposits in respect of Successful Bid(s) for which no AVO is granted immediately upon the Companies' deciding, in consultation with the applicable Successful Bidder and with the approval of the Proposal Trustee, that no further efforts shall be made to obtain such an AVO, including any appeal.

XIII. SUPERVISION OF SISP AND COMMUNICATIONS DURING SISP

40. The Proposal Trustee shall manage communications and facilitate the delivery of documents and information during the SISP, including, among other things, with respect to due diligence requests.

41. During the SISP, all communications, requests and inquiries regarding the SISP and the Opportunity must be addressed solely to the Proposal Trustee, and not to the Companies. Communications between the Companies and participants in the SISP, directly and indirectly, shall only be permitted to the extent authorized by the Proposal Trustee. If a party communicates with the Companies, the Companies shall immediately refer the party to the Proposal Trustee and cease communicating with this party save to the extent authorized by the Proposal Trustee. The Proposal Trustee may, in its sole discretion, exclude from the SISP any participant who attempts to communicate with the Companies rather than the Proposal Trustee, directly or indirectly, without the Proposal Trustee's prior approval.

42. No Insider and no participant in the SISP shall be entitled to any information with respect to any other participant in the SISP or their bids or involvement in the SISP save as may be communicated by the Proposal Trustee, in Court materials, or pursuant to the BIA.

43. Paragraph 42 shall cease to apply to an Insider upon, and only upon, the occurrence of one of the following:

- a. the Insider provides to the Proposal Trustee a written, signed affirmation that the Insider will not submit a bid in the SISP and will not provide any information whatsoever in respect of the SISP, the Companies, or their property, business and affairs, to any third party, together with any further and other agreements and assurances as the Proposal Trustee may require from the Insider;
- b. all bids submitted by the Insider become Excluded Bids;
- c. no AVO is obtained in respect of a Successful Bid submitted by the Insider and the Companies' have decided, with the approval of the Proposal Trustee, that no further efforts shall be made to obtain such an AVO, including any appeal; or
- d. all Successful Bid(s) transactions that target overlapping assets with a Qualified Bid submitted by the Insider are completed.

44. If it is discovered at any time during the SISP that a Potential Bidder is or involves an Insider who failed to provide the information required in paragraph 16 prior to any involvement

in the SISP, then unless the Proposal Trustee decides otherwise, that Potential Bidder shall be immediately excluded from any participation in the SISP, and any Qualified Bid submitted by such Insider shall immediately be deemed an Excluded Bid.

XIV. AMENDMENTS TO SISP

45. Except as provided in paragraphs 12 and 25, the Proposal Trustee may, in consultation with the Companies, make any modification to the SISP that the Proposal Trustee considers appropriate in the circumstances, provided that the Proposal Trustee shall seek Court approval for any modification which the Proposal Trustee considers material.

XV. PROPOSAL TRUSTEE DISCRETION AND DECISION-MAKING AUTHORITY

46. Whenever these SISP Terms provide the Proposal Trustee with any form of discretion, authority or decision-making power whatsoever, every such discretion, authority or decision-making power shall be deemed expressly described as being exercisable in the Proposal Trustee's sole, absolute and unfettered discretion, with no requirement for procedural fairness whatsoever including any requirement for specific notices, reasons for decision, or right of review or appeal, and the Proposal Trustee shall have no liability whatsoever with respect to any matter, thing or decision related to the SISP, save and except only for gross negligence or wilful misconduct as determined exclusively by the Court.

XVI. GENERAL

47. The Companies and their principals and employees shall fully cooperate with and follow the instructions of the Proposal Trustee during the SISP, and shall, among other things, promptly provide all information and documents requested by the Proposal Trustee.

48. Other than as specifically set forth in a definitive agreement, the SISP does not, and will not be interpreted to, create any contractual or other relationship among the Companies, the Proposal Trustee, any participant in the SISP, or any other party.

49. The Companies and the Proposal Trustee shall not be liable for and will not pay any claim for a brokerage commission, finder's fee or like payment in respect of any transaction pursuant to the SISP. Any such claim shall be the sole liability of whichever third parties are liable for same.

50. Participants in the SISP are responsible for all costs, expenses and liabilities incurred by them in connection with their participation in the SISP, including without limitation the submission of any bid, due diligence activities, completion of a Successful Bid, preparation for and attendance at Court, and any negotiations or actions whether or not they lead to the completion of a transaction.

51. All participants in the SISP (including Qualified and Successful Bidder(s)) shall be deemed to have consented to the exclusive jurisdiction of the Court with respect to any matter, question or dispute related to the SISP, including without limitation with respect to the qualification of Bids, the construction and enforcement of the SISP, and the transaction(s) contemplated pursuant to Successful Bid(s).

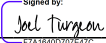
52. Any approvals required pursuant to the SISP are in addition to, and not in substitution for, any other approval required by the BIA or any other statute or as otherwise required at law in order to implement a transaction.

SCHEDULE 'A'

Proposal Trustee Contact Information

	Contact	Contact Information
1.	Albert Gelman Inc. 150 Ferrand Dr. Suite 1503 Toronto ON M3C 3E5 Solely in its capacity as Proposal Trustee, and in no personal, corporate or other capacity	Chris Rowe crowe@albergelman.com Tom McElroy tmcelroy@albertgelman.com
2.	Miller Thomson LLP Scotia Plaza 40 King Street West Suite 6600 Toronto ON M5H 3S1 Lawyers for the Proposal Trustee	Matthew Cressatti mcressatti@millerthomson.com

This is Exhibit “B” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:


F7A7E8D07D7E7C

A commissioner, Etc.

STALKING HORSE ASSET PURCHASE AGREEMENT
Dated June 16, 2025

Between:

1382769 ONTARIO LIMITED and **1622356 ONTARIO LIMITED**

as Vendors

and

7055579 CANADA INC.

as Purchaser

STALKING HORSE ASSET PURCHASE AGREEMENT

This asset purchase agreement is made as of June 16, 2026 between 1382769 Ontario Limited and 1622356 Ontario Limited, as vendors (together, the “**Vendors**”), and 7055579 Canada Inc., as purchaser (the “**Purchaser**”).

WHEREAS:

- A. On May 1, 2026, each of the Vendors filed a notice of intention to make a proposal to its creditors (“**NOI**”) pursuant to the *Bankruptcy and Insolvency Act* (Canada) (the “**BIA**”), appointing Albert Gelman Inc. as proposal trustee (in such capacity, the “**Proposal Trustee**”);
- B. as part of the NOI proceedings, the Vendors intend to seek the approval of the Ontario Superior Court of Justice (the “**Court**”) to complete a sale and investment solicitation process (the “**SISP**”) to canvass the market for offers including, without limitation, offers for a sale, investment, recapitalization, restructuring, refinancing or reorganization, or any combination of the foregoing, of all or part of the property, business, assets and/or equity of either or both of the Vendors;
- C. subject to approval of the Court, the Purchaser wishes this Agreement to constitute the Stalking Horse Bid for the Purchased Assets (as each capitalized term is defined below) in the SISP, and the Proposal Trustee supports same; and
- D. provided that (i) the Court approves this Agreement as the Stalking Horse Bid for the Purchased Assets in the SISP, (ii) this Agreement constitutes a successful bid in accordance with the terms of the SISP (a “**Successful Bid**”), and (iii) the Court grants an Approval and Vesting Order (as that term is defined below) with respect to the Transaction (as that term is defined below), then the Purchaser shall purchase from the Vendors, and the Vendors shall sell to the Purchaser, the Purchased Assets, subject to, and in accordance with, the terms and conditions set forth in this Agreement.

WHEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto (collectively, the “**Parties**”, each, a “**Party**”) acknowledge and agree as follows.

ARTICLE 1 INTERPRETATION

Section 1.1 – Definitions

In this Agreement and the recitals above, the following terms have the following meanings:

“Accounts Receivable” means all accounts receivable, trade receivables, bills receivable, trade accounts, book debts, notes receivable, rebates, refunds, transferable tax refunds and other receivables of the Vendors whether current or overdue, together with interest accrued thereon, if any, and the benefit of all related security, collateral, advances, and deposits.

“Administration Charge” means the charge ordered by the Court pursuant to Section 64.2 of the BIA in respect of the fees and expenses of the Proposal Trustee and the Vendors’ counsel.

“Affiliate” has the meaning given to the term “affiliate” in the *Canada Business Corporations Act*.

“Agreement” means this stalking horse asset purchase agreement.

“Applicable Law” means, in respect of any Person, property, transaction, fact or event, any domestic or foreign statute, law (including the common law), ordinance, rule, regulation, treaty, restriction, regulatory policy, standard, code or guideline, by-law, judgment or order having the force of law and applying in whole or in part to such Person, property, transaction, fact or event.

“Approval and Vesting Order” means an order of the Court substantially in the form attached as Schedule “A” to this Agreement.

“Assignment Order” means an order of the Court pursuant to sections 84.1(1) and 66(1.1) of the BIA in form and substance satisfactory to the Purchaser and the Vendors, acting reasonably.

“Assumed Contracts” means, collectively, Included Contracts assigned to the Purchaser at Closing pursuant to Third-Party Consents or an Assignment Order.

“Assumed Obligations” means, collectively:

- (a) all Post-Closing Liabilities in respect of Assumed Contracts; and
- (b) all Post-Closing Liabilities in respect of the Purchased Assets.

“Assumed Obligations Consideration” means the assumption, performance, discharge and payment of all Assumed Obligations.

“BIA” has the meaning given in the recitals.

“Bid Protections” means the Expense Reimbursement and the Break Fee, collectively.

“Books and Records” means all the Vendors’ files, documents, instruments, papers, books and records (whether stored or maintained in hard copy, digital or electronic format or otherwise), including tax and accounting books and records, used or intended for use by, and in the possession of the Vendors, in connection with the ownership or operation of the Purchased Assets, including the Assumed Contracts, customer lists, customer information and account records, sales records, computer files, data processing records, employment and personnel records, sales literature, advertising and marketing data and records, credit records, records relating to suppliers and other data, in each case, relating to the Purchased Assets; but excluding any document or information subject to solicitor-client privilege and any document or information of which the sale or transfer would result in a breach of Applicable Law, such as, without limitation, applicable privacy legislation.

“Break Fee” means \$46,000, being 2% of the Gross Cash Consideration.

“Business Day” means a day on which banks are open for business in Ottawa, Ontario but does not include a Saturday, Sunday or statutory holiday in the Province of Ontario.

“Closing” means the successful completion of the Transaction as conclusively evidenced by the issuance of the Proposal Trustee’s Certificate.

“Closing Date” means five (5) Business Days after the Business Day on which the Approval and Vesting Order is issued (or the next Business Day if the Approval and Vesting Order is not issued on a Business Day), or such other earlier or later date as may be agreed by the Parties in consultation with the Proposal Trustee.

“Closing Time” means 2:00 p.m. (Ottawa time) on the Closing Date.

“Completion Amount” means, collectively, the amounts, determined and approved by the Proposal Trustee in its sole discretion prior to the Closing Date, respectively payable to the Vendors’ counsel and the Proposal Trustee for reasonable fees and disbursements in respect of the completion of the Vendors’ insolvency proceedings. Unless the Completion Amount is unreasonable on its face, as determined by the Court, the Vendors and the Purchaser shall accept the Proposal Trustee’s determination of the Completion Amount.

“Consent Required Contract” means any Assumed Contract that is not assignable in whole or in part without one or more Third-Party Consent(s).

“Court” has the meaning given in the recitals.

“Cure Costs” means, collectively, (i) with respect to Assumed Contracts subject to an Assignment Order, all amounts required to be paid to remedy all of the Vendors’ monetary defaults in relation to the Assumed Contracts, other than those arising by reason only of the Vendors’ bankruptcy, insolvency or failure to perform a non-monetary obligation; and (ii) with respect to all other Assumed Contracts, all amounts payable in consideration for Third-Party Consents.

“Cure Costs Consideration” means the payment of the Cure Costs directly to the creditors thereof in accordance with Third-Party Consents or the Assignment Order, as applicable.

“Deposit” means a deposit of \$115,000, being 5% of the Gross Cash Consideration.

“Employee” means an individual who is employed by either of the Vendors, whether on a full-time or a part-time basis, whether active or inactive as of the Closing Date, and includes an employee on short term or long-term disability leave.

“Excise Tax Act” means the *Excise Tax Act* (Canada).

“Excluded Assets” means all property of any kind or description that are not Purchased Assets, including without limitation those set forth in Schedule “B”.

“Excluded Contracts” means the contracts listed in Schedule “C” to this Agreement, collectively.

“Excluded Obligations” means all Liabilities other than Assumed Obligations, including, without limiting the generality of the foregoing:

- (a) all Liabilities in respect of Excluded Assets;
- (b) all Liabilities in respect of Excluded Contracts;
- (c) all Liabilities in respect of Included Contracts that do not become Assumed Contracts;
- (d) all Liabilities, other than Post-Closing Liabilities, in respect of Assumed Contracts and Purchased Assets; and
- (e) all Liabilities of the Vendors arising under this Agreement and the Transaction Documents.

“Expense Reimbursement” means \$12,000, representing an estimate of the professional fees incurred and to be incurred by the Purchaser in respect of this Agreement and the completion of this Transaction.

“Franchisor” means Recipe Unlimited Corporation.

“Franchisor Documents” means (i) the agreements, contracts and documents by and among the Vendors, the Franchisor and the Purchaser, as applicable, of which copies are appended as Schedule “G” hereto; and (ii) such other agreements, contracts and documents by and among the Vendors, the Franchisor and the Purchaser, as applicable, which the Proposal Trustee approves of in its sole discretion, in consultation with the Parties and the Franchisor. In case of any discrepancy between any Franchisor Documents and this Agreement, as determined by the Proposal Trustee in consultation with the Parties, this Agreement shall govern to the extent of such discrepancy.

“Governmental Authority” means any domestic or foreign government, whether federal, provincial, state, territorial or municipal; and any governmental agency, ministry, department, court (including the Court), tribunal, commission, stock exchange, bureau, board or other instrumentality exercising or purporting to exercise legislative, judicial, regulatory or administrative functions of, or pertaining to, government or securities market regulation.

“Gross Cash Consideration” means \$2,300,000 Canadian dollars.

“Included Contracts” means those contracts listed in Schedule “D” to this Agreement, collectively.

“Income Tax Act” means the *Income Tax Act* (Canada).

“Inventory & Physical Assets” means all inventory and physical assets that are the property of the Vendors and that are used or intended for use in the Ordinary Course of Business, wherever located, including, for example and without limitation, point-of-sale hardware, computers and electronic devices, safety and security equipment, bar equipment, food inventory and items, kitchen and refrigeration appliances, kitchen tools and consumables, dishwashing tools and consumables, cleaning tools and consumables, dining and bar furniture, tableware, glassware, and miscellaneous dining consumables.

“Last Payday” means the last Wage payment to occur in the Ordinary Course of Business prior to Closing.

“Liability” means any claim, liability or obligation of any kind, character or description, whether known or unknown, absolute or contingent, accrued or unaccrued, disputed or undisputed, liquidated or unliquidated, secured or unsecured, joint or several, due or to become due, vested or unvested, executory, determined, determinable or otherwise.

“Net Cash Consideration” means the amount of the Gross Cash Consideration minus the amount of the Priority Payables.

“Net Cash Proceeds” means the cash consideration payable under Superior Bid(s) net of the reasonable fees and expenses of the Proposal Trustee and counsel to the Vendors incurred in respect of the completion of the transaction(s) contemplated in the Superior Bid(s).

“NOI” has the meaning given in the recitals.

“Offerees” means the Employees whom the Purchaser wishes to employ after Closing, collectively.

“Ordinary Course of Business” means the ordinary course of business of the Vendors with respect to the Purchased Assets, consistent with the conduct of such business on the date hereof, subject to compliance with orders of the Court and Applicable Law, including without limitation the BIA.

“Outside Date” means ten (10) Business Days after the Business Day on which the Approval and Vesting Order is issued (or the next Business Day if the Approval and Vesting Order is not issued on a Business Day).

“Party” or **“Parties”** has the meaning given in the recitals.

“Person” means any individual, partnership, limited partnership, limited liability company, joint venture, syndicate, sole proprietorship, company or corporation with or without share capital, unincorporated association, trust, trustee, executor, administrator or other legal personal representative, Governmental Authority or other entity however designated or constituted.

“Post-Closing” refers to any time after the Closing Time, and, when applied to an occurrence that commenced before the Closing Time and continues through and after the Closing Time, refers to that occurrence only with respect to the portion thereof that is after the Closing Time.

“Priority Payables” means, collectively, (i) all amounts secured under the Administration Charge; and (ii) the Completion Amount.

“Priority Payables Consideration” means the payment of the amount of the Priority Payables to the Proposal Trustee.

“Proposal Trustee” has the meaning given in the recitals.

“Proposal Trustee’s Certificate” means the certificate of the Proposal Trustee certifying that the Proposal Trustee has received written confirmation from the

Parties, in form and substance satisfactory to the Proposal Trustee, that all conditions of Closing have been satisfied or waived by the applicable Parties.

“Purchase Price” means the following, collectively:

- (a) the Priority Payables Consideration;
- (b) the Net Cash Consideration;
- (c) the Cure Costs Consideration; and
- (d) the Assumed Obligations Consideration.

“Purchased Assets” means all the assets used in the Vendors’ business, including, without limitation, all Inventory & Physical Assets, Accounts Receivables, Assumed Contracts, and Books and Records so used, and all assets set forth in Schedule “E”, excluding any Excluded Assets, Excluded Contracts, and Excluded Obligations.

“Purchaser” has the meaning given in the recitals.

“SISP” as the meaning given in the recitals.

“Stalking Horse Bid” means the Purchaser’s offer, pursuant and subject to the terms of this Agreement, for the purchase of the Purchased Assets, as approved by the Court for purposes of constituting the “stalking horse” bid for the Purchased Assets in the SISP, as further set out in, and in accordance with the terms of, the SISP.

“Stalking Horse Bid Approval Order” means an order of the Court, in form and substance satisfactory to the Proposal Trustee in consultation with the Vendors and the Purchaser, that, among other things, approves this Agreement as the Stalking Horse Bid for the Purchased Assets in the SISP and approves the Bid Protections.

“Successful Bid” has the meaning given in the recitals.

“Superior Bid” means a Successful Bid, other than the Transaction, targeting some or all the Purchased Assets.

“Third-Party Consents” means, with respect to a Consent Required Contract, all consents, approvals and like steps necessary to the assignment of the Consent Required Contract from the Vendors to the Purchaser.

“Transaction” means the transaction of purchase and sale contemplated by this Agreement.

“Transaction Documents” excludes any contract, agreement or document to which the Franchisor is a party and means such necessary deeds, conveyances, assurances, transfers and assignments, and any other instruments and closing documents, that may be reasonably required by the Vendors or the Purchaser, with the approval of the Proposal Trustee, in form and substance reasonably satisfactory to the Proposal Trustee in consultation with the Parties, it being understood that no Transaction Document shall substantively or materially affect the provisions of this Agreement as determined by the Proposal Trustee in its sole discretion.

“Transfer Taxes” means all present and future transfer taxes, sales taxes, use taxes, production taxes, value-added taxes, goods and services taxes, registration and recording fees, and any other similar or like taxes and charges imposed by a Governmental Authority in connection with the sale, transfer or registration of the transfer of the Purchased Assets, including taxes imposed under Part IX of the *Excise Tax Act* but excluding any income taxes imposed or payable under the Income Tax Act and any other applicable income tax legislation.

“Transferring Employees” means Offerees who accepted the Purchaser’s employment offer, collectively.

“Vendors” has the meaning given in the recitals and shall mean and be read as “Vendors and either of them”.

“Wages” means Employee compensation, including wages, salary, vacation pay, and other forms of Employee compensation.

Section 1.2 Interpretation Not Affected by Headings, etc.

The division of this Agreement into sections and the insertion of headings are for convenience of reference only and shall not affect the construction or interpretation of this Agreement.

Section 1.3 General Construction.

The terms “this Agreement”, “hereof”, “herein” and “hereunder” and similar expressions refer to this Agreement and not to any particular section hereof. The expression “Section” or reference to another subdivision followed by a number mean and refer to the specified Section or other subdivision of this Agreement.

Section 1.4 Extended Meanings

Words importing the singular include the plural and vice versa and words importing gender include all genders. The term “including” means “including, without limitation,”

and such terms as “includes” have similar meanings. The words “in respect of” are used to convey a link or connection of the widest possible scope between two subjects.

Section 1.5 Currency

All references in this Agreement to dollars, monetary amounts or to \$ are expressed in Canadian currency.

Section 1.6 Statutes

Except as otherwise provided in this Agreement, any reference in this Agreement to a statute refers to such statute and all rules, regulations and interpretations made under it, as it or they may have been or may from time to time be modified, amended or re-enacted.

Section 1.7 Schedules

The following Schedules are incorporated in and form part of this Agreement:

Schedule “A” – Approval and Vesting Order

Schedule “B” – Excluded Assets

Schedule “C” – Excluded Contracts

Schedule “D” – Included Contracts

Schedule “E” – Purchased Assets (Non-Limitative)

Schedule “F” – Purchase Price Allocation

Schedule “G” – Franchisor Documents

Terms defined in this Agreement will have the same meanings in the Schedules and the interpretation provisions set out in this Agreement will apply to the Schedules. The following schedules may be amended by mutual agreement of the Parties in writing, and with the approval of the Proposal Trustee, up to Closing, and for avoidance of doubt, Section 4.2 shall apply notwithstanding any such amendment: (i) Schedule “B” – Excluded Assets; (ii) Schedule “E” – Purchased Assets (Non-Limitative); (iii) Schedule “F” – Purchase Price Allocation; and (iv) Schedule “G” – Franchisor Documents.

ARTICLE 2

COURT APPROVAL AND DEPOSIT

Section 2.1 Court Approval

This Agreement is subject to being approved by order of the Court as the Stalking Horse Bid for the Purchased Assets in the SISP pursuant to the Stalking Horse Bid Approval Order. If this Agreement is not so approved by June 30, 2026 at 5 p.m. (Ottawa time), this Agreement, and all obligations thereunder, shall be deemed automatically terminated and cancelled, without prejudice to Purchaser's ability to participate in and make an offer pursuant to the SISP.

Section 2.2 Deposit

The following applies to the Deposit:

- (a) The Purchaser shall pay the Deposit to the Proposal Trustee upon execution of this Agreement, by wire transfer of immediately available funds, as directed by the Proposal Trustee. If the Purchaser fails to pay the Deposit in accordance with the foregoing, then, at the Vendors' option, (i) this Agreement shall remain valid and binding in accordance with its terms and the Vendors shall be entitled to seek and obtain an order of the Court ordering the Purchaser to pay the Deposit to the Proposal Trustee forthwith, or (ii) with the Proposal Trustee's consent, this Agreement shall be deemed terminated and cancelled, without prejudice to Purchaser's ability to participate in and make an offer pursuant to the SISP.
- (b) The Proposal Trustee shall return the Deposit to the Purchaser in full as soon as reasonably practicable after any of the following events: (i) no Stalking Horse Bid Approval Order is obtained by June 30, 2026 at 5 p.m. (Ottawa time); (ii) this Agreement is terminated by the Vendors in accordance with Subsection 8.1(b) or 8.3(b); or (iii) Subsection 7.3(c) applies, as determined by the Proposal Trustee in accordance with said Subsection.
- (c) If this Agreement is terminated by the Vendors in accordance with Subsection 8.2(b), or if this Agreement is terminated pursuant to Subsection 8.3(b) and the failure to meet a condition set out in Subsection 8.3(a) is primarily attributable to the Purchaser as determined by the Proposal Trustee, then the Purchaser shall be deemed to have hereby released all rights, property and interest in respect of the Deposit which shall immediately become the property of the Vendors as the sole and exclusive compensation and remedy of the Vendors in respect of the termination, and the Parties irrevocably acknowledge and agree that the amount of the Deposit constitutes a genuine pre-estimate of liquidated damages as a result

of Closing not occurring – including, without limitation, prejudice to the Vendors' creditors and stakeholders as a result of the Transaction not being completed – and the Purchaser hereby waives any claim or defence that the amount of the Deposit is a penalty or otherwise not a genuine pre-estimate of liquidated damages.

- (d) The Deposit accrues no interest.

ARTICLE 3

SALE AND PURCHASE OF PURCHASED ASSETS

Section 3.1 Sale and Purchase of Assets

Subject to the terms and conditions of this Agreement, effective at the Closing Time, the Vendors shall sell to the Purchaser, and the Purchaser shall purchase from the Vendors, all the Vendors' right, title and interest in the Purchased Assets pursuant to the Approval and Vesting Order.

Section 3.2 Consent Required Contracts

- (a) The Vendors authorize the Purchaser to solicit and obtain Third-Party Consents, and the Vendors, at the Purchaser's request, shall provide reasonable assistance to the Purchaser in this regard.
- (b) The Purchaser shall make best efforts to obtain all necessary Third-Party Consents prior to materials in respect of the Approval and Vesting Order being served.
- (c) The Purchaser may, prior to Closing, request the Vendors to seek an Assignment Order for Consent Required Contract(s) in respect of which not all Third-Party Consents could be obtained before the materials in respect of the Approval and Vesting Order were served.
- (d) The Vendors shall make best efforts to obtain any Assignment Order requested by the Purchaser, at the same time as the Approval and Vesting Order shall be sought or, with the Proposal Trustee's consent, at a later date.
- (e) Consent-Required Contracts in respect of which Third-Party Consent(s) could not be obtained prior to Closing, and for which an Assignment Order is not obtained, shall be deemed Excluded Contracts.
- (f) Nothing in this Agreement constitutes an agreement to assign or an attempted assignment of any right or obligation for which any necessary Third-Party Consents is not obtained, for which an Assignment Order is not or cannot be obtained, or that is not assignable under Applicable Law.

- (g) Provided the Vendors make commercially reasonable efforts, the Vendors shall have no liability to the Purchaser with respect to any unobtained Third-Party Consent or Assignment Order. Notwithstanding anything else in this Agreement, the failure to obtain any Third-Party Consent or Assignment Order in respect of any Consent Required Contract that is not critical in the Ordinary Course of Business, as determined by the Proposal Trustee in its sole discretion and in consultation with the Vendors and the Purchaser, shall not prevent Closing and shall not require an adjustment to the Gross or Net Cash Consideration.

Section 3.3 Cure Costs

The Purchaser shall be responsible for payment and shall pay all Cure Costs directly to creditor(s) thereof and in accordance with the applicable Third-Party Consent or Assignment Order, as the case may be. The Vendors shall have no liability, to the Purchaser or otherwise, with respect to Cure Costs. For avoidance of doubt, all Cure Costs paid or payable by the Purchaser are in addition to the Gross or Net Cash Consideration and shall not require an adjustment thereto.

ARTICLE 4 PURCHASE PRICE

Section 4.1 Payment of Purchase Price

Provided that all conditions precedent to Closing have been satisfied or waived in accordance with this Agreement, the Purchaser shall pay the Purchase Price as follows:

- (a) the Purchaser shall pay the Net Cash Consideration as follows: (i) the Deposit shall be deemed and credited as partial payment of the Net Cash Consideration; and (ii) the Purchaser shall pay the balance of the Net Cash Consideration, net of the Deposit, to the Proposal Trustee at the Closing Time, by wire transfer of immediately available funds, as directed by the Proposal Trustee;
- (b) the Purchaser shall pay the Cure Costs Consideration by paying all Cure Costs directly to the creditors thereof in accordance with the applicable Third-Party Consent or Assignment Order, as the case may be, prior to Closing, unless agreed to otherwise by the applicable Cure Costs creditor, to the satisfaction of the Proposal Trustee;
- (c) the Purchaser shall satisfy the Priority Payables Consideration by paying the amount of all Priority Payables to the Proposal Trustee, on behalf of the Vendors, at the Closing Time, by wire transfer of immediately available funds, as directed by the Proposal Trustee; and

- (d) the Purchaser shall satisfy the Assumed Obligations Consideration by assuming, performing, discharging and paying all Assumed Obligations directly to the creditors thereof from and after Closing.

Section 4.2 Adjustments

There shall be no adjustments to the Purchase Price unless the Purchaser is entitled to terminate this Agreement in accordance with Subsection 8.1(b) of this Agreement, as determined by the Proposal Trustee, and the Parties mutually agree that there shall be an adjustment to the Purchase Price instead of this Agreement being terminated, provided that the Proposal Trustee approves the adjustment in its sole and absolute discretion and in writing.

Section 4.3 Allocation of Purchase Price

The Purchase Price shall be allocated, as of Closing, among the Purchased Assets in accordance with Schedule "F", or in such other manner as the Parties may agree with the approval of the Proposal Trustee prior to Closing.

Section 4.4 Transfer Taxes

The Parties agree that:

- (a) the Purchase Price is exclusive of all Transfer Taxes;
- (b) the Purchaser shall be solely responsible and liable for and shall pay any and all applicable Transfer Taxes directly to the appropriate Governmental Authority or other entity within the required time and shall file all necessary documentation with respect to such Transfer Taxes when due;
- (c) the Vendors will do and cause such things to be done as are reasonably requested to enable the Purchaser to comply with such obligation in a timely manner;
- (d) notwithstanding the foregoing, if available, the Vendors and the Purchaser shall jointly elect that no sales taxes be payable pursuant to Part IX of the *Excise Tax Act* with respect to the purchase and sale of the Purchased Assets under this Agreement and the Purchaser shall file an election pursuant to Section 167 of the *Excise Tax Act*, prepared by the Purchaser and made jointly by the Purchaser and the Vendors, in compliance with the requirements of Part IX of the *Excise Tax Act*. The Purchaser shall indemnify the Vendors for any Sales Tax, interest and penalties applicable to the Vendors on the sale of the Purchased Assets caused by the Purchaser's failure to file a valid election under section 167 of the *Excise Tax Act* in the prescribed time; and

- (e) if requested by the Purchaser, the Vendors shall make:
 - (i) a joint election(s) to have the rules in section 22 of the Income Tax Act, and any equivalent or corresponding provision under applicable provincial or territorial tax legislation, apply in respect of Purchased Assets that are Accounts Receivable; and
 - (ii) joint election(s) to have the rules in subsection 20(24) of the Income Tax Act, and any equivalent or corresponding provision under applicable provincial or territorial tax legislation, apply to the obligations of the Vendors in respect of undertakings which arise from the operation of the business to which the Purchased Assets relate and to which paragraph 12(1)(a) of the Income Tax Act applies.

ARTICLE 5

BIDDING PROCEDURES

Section 5.1 Stalking Horse Nature of Bid

The Purchaser acknowledges and agrees that the SISP shall be performed and is intended to determine whether the Transaction is the best offer that may be obtained for the Purchased Assets or whether the Vendors shall receive Superior Bid(s), as determined in accordance with the SISP. The Purchaser acknowledges and agrees that the Successful Bid(s) shall be selected in accordance with the terms of the SISP and the Transaction may not be a Successful Bid upon completion of the SISP, in which case Subsection 8.3(b) of this Agreement shall apply.

Section 5.2 Bid Protections

- (a) The amount of the Bid Protections shall be paid to the Purchaser if (i) the Stalking Horse Bid is not a Successful Bid for the Purchased Assets in the SISP, (ii) the Court approves the Superior Bid(s), and (iii) the transactions contemplated in the Superior Bid(s) is (are) completed as evidenced by a certificate of the Proposal Trustee.
- (b) The Bid Protections shall be paid by the Proposal Trustee, on behalf of the Vendors, as soon as reasonably practicable after completion of the last Superior Bid, directly from the Net Cash Proceeds of the Superior Bid(s) actually received by the Proposal Trustee. The Proposal Trustee's obligation to pay the Bid Protections shall be limited to the Net Cash Proceeds actually received by the Proposal Trustee, and the Proposal Trustee shall have no personal or corporate liability for the payment of the Bid Protections. Payment by the Proposal Trustee in good faith in accordance with this provision shall

constitute a full and complete discharge of the Proposal Trustee's obligations with respect thereto.

- (c) The Parties acknowledge and agree that the Bid Protections (i) were determined in consultation with the Proposal Trustee; (ii) are fair and reasonable in the circumstances; (iii) are extended (1) as consideration for this Agreement constituting the Stalking Horse Bid in the SISP, (2) in compensation for professional costs and time invested by the Purchaser in respect of the Transaction, (3) in recognition of, among other things, the value that the Stalking Horse Bid and the Transaction shall bring to the SISP, the Vendors and their stakeholders in the context of the NOI proceedings, and (4) in consideration and compensation for the costs, including without limitation the opportunity costs, that would be incurred by the Purchaser should the Transaction not be a Successful Bid in the SISP; and (iv) are not punitive in nature nor intended to discourage competitive bidding in the SISP.

ARTICLE 6

REPRESENTATIONS AND WARRANTIES

Section 6.1 Purchaser's Representations

The Purchaser represents and warrants the following to the Vendors as of the date hereof and as of the Closing Time, and acknowledges that the Vendors are relying on such representations and warranties in connection with entering into this Agreement and performing their obligations hereunder:

- (a) Incorporation and Status. The Purchaser is a corporation duly incorporated, organized and subsisting under the laws of its jurisdiction of incorporation, is in good standing under such laws and has the requisite power and authority to enter into and perform its obligations under this Agreement and the Transaction Documents to which it is a party to, and to complete the transactions contemplated hereunder and thereunder.
- (b) Corporate Authorization. The execution and delivery of this Agreement and the Transaction Documents to which it is a party to and the consummation of the Transaction have been duly authorized by all necessary corporate or other action on the part of the Purchaser.
- (c) No Conflict. The execution, delivery and performance by the Purchaser of this Agreement and the Transaction Documents do not (or would not with the giving of notice, the lapse of time, or both, or the happening of any other event or condition) result in a breach or a violation of, or conflict with, or allow any other Person to exercise any rights under, any terms or provisions of the organizational documents of the Purchaser, any agreement to which the

Purchaser is bound, any judgment or order of a court of competent jurisdiction or any Governmental Authority, or any Applicable Law.

- (d) Execution and Binding Obligation. This Agreement has been duly executed and delivered by the Purchaser, and each Transaction Document required to be executed and delivered by the Purchaser at Closing will be duly and validly executed and delivered by the Purchaser at Closing, and each of these constitutes a legal, valid and binding obligation of the Purchaser, enforceable against it in accordance with its terms subject only to the terms of the Approval and Vesting Order and any Assignment Order(s).
- (e) No Proceedings. There are no proceedings pending, or to the knowledge of the Purchaser, threatened, against the Purchaser, including but not limited to before any Governmental Authority, which prohibit or seek to enjoin delay, restrict or prohibit the Closing of the Transaction, as contemplated by this Agreement, or which would reasonably be expected to delay, restrict or prevent the Purchaser from fulfilling any of its obligations set forth in this Agreement. The Purchaser has not committed an act of bankruptcy, is not insolvent, has not proposed a compromise or arrangement to its creditors generally, has not had any application for a bankruptcy order filed against it, has not taken any proceeding and no proceeding has been taken to have a receiver appointed over any of its assets, has not had an encumbrancer take possession of any of its property and has not had any execution or distress become enforceable or levied against any of its property.
- (f) HST Registrant. The Purchaser is a registrant for the purposes of the tax imposed under Part IX of the Excise Tax Act and its registration number is 83801 3225 RT 0001.
- (g) Residency. The Purchaser is not a non-resident of Canada for purposes of the Income Tax Act or the Excise Tax Act.

Section 6.2 Vendors' Representations

The Vendors represent and warrant the following to the Purchaser as of the date hereof and as of the Closing Time, and acknowledge that the Purchaser is relying on such representations and warranties in connection with entering into this Agreement and performing its obligations hereunder:

- (a) Incorporation and Status. The Vendors are corporations duly incorporated, organized and subsisting under the laws of their jurisdiction of incorporation, are in good standing under such laws and, subject to and in accordance with Court approval and insolvency statutes, have the power and authority to enter into and perform their obligations under this Agreement and the Transaction

Documents to which the Vendors are a party to, and to complete the transactions contemplated hereunder and thereunder.

- (b) Corporate Authorization. The execution and delivery of this Agreement and the Transaction Documents to which the Vendors are a party to, and the consummation of the Transaction have been duly authorized by all necessary corporate action on the part of the Vendors (except such corporate actions that are unnecessary in accordance with Court orders and/or under insolvency statutes).
- (c) No Conflict. The execution, delivery and performance by the Vendors of this Agreement and the Transaction Documents do not (or would not with the giving of notice, the lapse of time, or both, or the happening of any other event or condition) result in a breach or a violation of, or conflict with, or allow any other Person to exercise any rights under, any terms or provisions of the organizational documents of the Vendors, any agreement to which the Vendors are bound, any judgment or order of a court of competent jurisdiction or any Governmental Authority, or any Applicable Law; except, in each case, to the extent that, in accordance with Court orders and/or under insolvency statutes, the foregoing (i) is stayed; or (ii) would not reasonably be expected to prohibit, delay, restrict or prevent the Vendors from completing the Transaction.
- (d) Execution and Binding Obligation. This Agreement has been duly executed and delivered by the Vendors, and each Transaction Document required to be executed and delivered by the Vendors at Closing will be duly and validly executed and delivered by the Vendors at Closing, and each of these constitutes a legal, valid and binding obligation of the Vendors, enforceable against them in accordance with its terms subject only to insolvency law and the terms of any Court order made thereunder.
- (e) No Proceedings. There are no proceedings pending, or to the knowledge of the Vendors, threatened, against the Vendors, including but not limited to before any Governmental Authority, that (i) is not stayed in accordance with Court orders and/or under insolvency statutes; or (ii) would reasonably be expected to prohibit, delay, restrict or prevent the Vendors from completing the Transaction.
- (f) HST Registrant. The Vendors are registrants for the purposes of the tax imposed under Part IX of the Excise Tax Act and their registration number are 89869 7123 RT 0001 (1622356 Ontario Limited) and 87042 1922 RT 0001 (1382769 Ontario Limited).
- (g) Residency. The Vendors are not non-residents of Canada for purposes of the Income Tax Act or the Excise Tax Act.

Section 6.3 No Other Representations or Warranties

The representations and warranties given by the Vendors in Section 6.2 Vendors' Representations are the only representations and warranties of the Vendors in connection with this Agreement and the transactions contemplated by it. Except for the representations and warranties given by the Vendors in Section 6.2 Vendors' Representations, the Purchaser is purchasing the Purchased Assets on an "as is, where is" basis and does not rely upon any statements, representations, promises, warranties, conditions or guarantees whatsoever by the Vendors or the Proposal Trustee, whether express or implied (by operation of law or otherwise), oral or written, legal, equitable, conventional, collateral or otherwise, regarding any of the assets to be acquired or any of the liabilities to be assumed or the completeness of any information provided in connection therewith. No representation, warranty or condition is expressed or can be implied as to title, encumbrances, description, fitness for purpose, existence, merchantability, condition, quantity or quality or in respect of any other matter or thing whatsoever concerning the Purchased Assets or the Assumed Obligations.

Section 6.4 As is, Where is

THE PURCHASER ACKNOWLEDGES AND AGREES THAT, EXCEPT AS EXPRESSLY SET FORTH HEREIN, THE PURCHASED ASSETS ARE PURCHASED AND THE ASSUMED OBLIGATIONS ARE ASSUMED BY THE PURCHASER "AS IS, WHERE IS" AS THEY MAY OR NOT EXIST AT THE CLOSING DATE WITH ALL FAULTS AND WITHOUT ANY REPRESENTATIONS OR WARRANTIES, EXPRESS OR IMPLIED, IN FACT OR BY LAW WITH RESPECT TO THE PURCHASED ASSETS, THE VENDORS' BUSINESS, AND THE OBLIGATIONS, AND WITHOUT ANY RECOURSE TO ANY OF THE VENDORS, THE PROPOSAL TRUSTEE OR ANY OF THEIR DIRECTORS, OFFICERS, SHAREHOLDERS, EMPLOYEES, AGENTS, OR OTHER REPRESENTATIVES OR ADVISORS, OTHER THAN FOR KNOWING AND INTENTIONAL FRAUD. THE PURCHASER AGREES TO ACCEPT THE PURCHASED ASSETS AND THE ASSUMED OBLIGATIONS IN THE CONDITION, STATE AND LOCATION THEY MAY BE IN ON THE CLOSING DATE BASED ON THE PURCHASER'S OWN INSPECTION, EXAMINATION AND DETERMINATION WITH RESPECT TO ALL MATTERS AND WITHOUT RELIANCE UPON ANY EXPRESS OR IMPLIED REPRESENTATIONS OR WARRANTIES OF ANY KIND OR NATURE MADE BY OR ON BEHALF OF OR IMPUTED TO ANY OF THE VENDORS OR THE PROPOSAL TRUSTEE, EXCEPT AS EXPRESSLY SET FORTH IN THIS AGREEMENT. The description of the Purchased Assets and Assumed Obligations contained herein is for the purpose of identification only and the inclusion of any item in such description does not confirm the existence of any such items or that any such item is owned by the Vendors. Any documents, materials and information provided by the Vendors or Proposal Trustee to the Purchaser with respect to the Purchased Assets or Assumed Obligations (including any confidential information memorandums, management presentations, or material made available in the electronic data room or in connection with the SISP) have been provided to the Purchaser solely to assist the

Purchaser in undertaking its own due diligence, and the Vendors and/or Proposal Trustee have not made and are not making any representations or warranties, implied or otherwise, to or for the benefit of the Purchaser as to the accuracy and completeness of any such documents, materials or information or the achievability of any valuations, estimates or projections. The Purchaser acknowledges that it has not and will not rely upon any such documents, materials or information in any manner, whether as a substitute for or supplementary to its own due diligence, searches, inspections and evaluations. The Vendors and/or Proposal Trustee and their respective Affiliates, directors, officers, employees, agents and advisors shall not be liable for any inaccuracy, incompleteness or subsequent changes to any such documents, materials or information. Unless specifically stated in this Agreement, the Purchaser acknowledges and agrees that no representation, warranty, term or condition, understanding or collateral agreement, whether statutory, express or implied, oral or written, arising by custom or usage of trade, legal, equitable, conventional, collateral or otherwise, is being given by the Vendors or Proposal Trustee in this Agreement or in any instrument provided in connection with this Agreement, as to description, fitness for purpose, sufficiency to carry on any business, operation, merchantability, quantity, condition, ownership, quality, value, suitability, durability, environmental condition, assignability or marketability thereof, or in respect of any other matter or thing whatsoever, and all of the same are hereby expressly excluded.

ARTICLE 7 COVENANTS

Section 7.1 Closing Date

The Parties shall cooperate with each other and shall use commercially reasonable efforts to effect the Closing on or before the Closing Date, and in any event, on or before the Outside Date.

Section 7.2 Motion for Approval and Vesting Order

Subject to Court availability and compliance with rules of civil procedure, as soon as practicable after the selection of this Agreement as a Successful Bid in the SISP as the case may be, the Vendors shall bring a motion for the issuance of the Approval and Vesting Order. The Vendors shall use best efforts in seeking the issuance and entry of the Approval and Vesting Order and the Purchaser shall cooperate with the Vendors in this regard.

Section 7.3 Interim Period

- (a) During the period between the execution of this Agreement and Closing, except as otherwise expressly contemplated or permitted by this Agreement, the Vendors shall use commercially reasonable efforts to conduct their business in the Ordinary Course of Business except to the extent required to allow the

Vendors to comply with their obligations under this Agreement, Court orders or insolvency statutes.

- (b) Without limiting the generality of (a), the Vendor shall use commercially reasonable efforts to:
 - (i) remain in possession of the Purchased Assets until Closing;
 - (ii) use the Purchased Assets only in the Ordinary Course of Business;
 - (iii) maintain, preserve and protect the Purchased Assets in the condition in which they exist on the date hereof, other than ordinary wear and tear and other than replacements, dispositions, modifications or maintenance in the Ordinary Course of Business;
 - (iv) insure the Purchased Assets substantially in the same manner as they are insured as of the date hereof;
 - (v) not disclaim any Included Contract;
 - (vi) continue employing the Employees that are employed by the Vendors as of the date hereof; and
 - (vii) not enter into any material contract or agreement in respect of the Purchased Assets other than in the Ordinary Course of Business;

except, in each case, with the prior written consent of the Purchaser, such consent not to be unreasonably withheld, or an order of the Court, and provided that such consent of the Purchaser shall be deemed to have been given with respect to any request for such a consent to which the Purchaser fails to respond within two (2) Business Days after such request is made.

- (c) The Vendors shall have no liability to the Purchaser for any breach of this provision, and there shall be no credit against the Purchase Price or any other compensation owed to the Purchaser for any breach of this Section 7.3 Interim Period, save and except to the extent that a significant loss of value was predominantly caused by the Vendors not acting in the Ordinary Course of Business, as determined by the Proposal Trustee in its sole and absolute discretion, in which case Section 2.2(b) shall apply.

Section 7.4 Employees

- (a) The Purchaser shall, at least four (4) Business Days prior to the Closing Date, offer employment conditional on Closing and effective as of one (1) hour after the Closing Time to all Offerees, on terms and conditions substantially the

same as the terms and conditions of employment provided by the Vendors to the Offerees immediately prior to the Closing, or such other terms and conditions of employment as Offerees may accept.

- (b) At least one (1) Business Day prior to the Closing Date, the Purchaser shall provide the Vendors and the Proposal Trustee a list of all Transferring Employees.
- (c) The Vendors shall be responsible for the payment of all Transferring Employee Wages up to the Last Payday. The Purchaser shall be responsible for payment of all Transferring Employee Wages from and after the Last Payday. Wages payable to Transferring Employees for the period between the Last Payday and Closing shall constitute Assumed Obligations.
- (d) The Vendors shall terminate all Employees, including without limitation Offerees and Transferring Employees, effective upon the Closing Time. For avoidance of doubt, all Liabilities with respect to the Vendors' termination of any Employee shall constitute Excluded Obligations.

ARTICLE 8

CONDITIONS PRECEDENT

Section 8.1 Conditions Precedent in favour of the Purchaser

- (a) The obligation of the Purchaser to complete the Transaction is subject to the following conditions being fulfilled or performed on or prior to the Closing Date (or the Outside Date, as applicable):
 - (i) except as such representations and warranties may be affected by the occurrence of events or transactions specifically contemplated by this Agreement and each of the other Transaction Documents, all representations and warranties of the Vendors contained in this Agreement and the Transaction Documents shall be true in all material respects as of the Closing Time with the same effect as though made on and as of that date; and
 - (ii) the Vendors shall have performed in all material respects each of their obligations under this Agreement and each of the other Transaction Documents to the extent required to be performed at or before the Closing Time.
- (b) The foregoing conditions are for the exclusive benefit of the Purchaser. Any condition in this Section 8.1 Conditions Precedent in favour of the Purchaser may be waived by the Purchaser at any time in whole or in part. If the conditions set out

in this Section 8.1 Conditions Precedent in favour of the Purchaser are not satisfied, performed or waived on or before the Outside Date, the Purchaser shall have the option to terminate this Agreement upon written notice to the Vendors and the Proposal Trustee, and with the prior approval of the Proposal Trustee.

Section 8.2 Conditions Precedent in favour of the Vendors

- (a) The obligation of the Vendors to complete the Transaction is subject to the following conditions being fulfilled or performed on or prior to the Closing Date (or the Outside Date, as applicable):
 - (i) all representations and warranties of the Purchaser contained in this Agreement and each of the other Transaction Documents shall be true in all material respects as of the Closing Time with the same effect as though made on and as of that date; and
 - (ii) the Purchaser shall have performed in all material respects each of its obligations under this Agreement and each of the other Transaction Documents to the extent required to be performed at or before the Closing Time.
- (b) The foregoing conditions are for the exclusive benefit of the Vendors. Any condition in this Section 8.2 Conditions Precedent in favour of the Vendors may be waived by the Vendors in writing at any time in whole or in part. If the conditions set out in this Section 8.2 Conditions Precedent in favour of the Vendors are not satisfied, performed or waived on or before the Outside Date, the Vendors shall have the option to terminate this Agreement upon written notice to the Purchaser and the Proposal Trustee, and with the prior approval of the Proposal Trustee.

Section 8.3 Conditions Precedent in favour of both the Purchaser and the Vendor

- (a) The obligations of the Vendors and the Purchaser to complete the Transaction are subject to the following conditions being fulfilled or performed on or prior to the Closing Date:
 - (i) the Stalking Horse Bid shall have been designated as a Successful Bid in accordance with the SISP; and
 - (ii) the Approval and Vesting Order shall have been obtained and shall not have been stayed, varied, or vacated (or any such appeal shall have been dismissed with no further appeal therefrom).

- (b) The Parties acknowledge that the foregoing conditions are for the mutual benefit of the Vendors and the Purchaser. If the conditions set out in this Section 8.3 Conditions Precedent in favour of both the Purchaser and the Vendor are not satisfied or performed on or before the Outside Date, any Party shall have the option to terminate this Agreement upon written notice to the other Party and the Proposal Trustee.

ARTICLE 9 CLOSING ARRANGEMENTS

Section 9.1 Closing

Subject to the conditions set out in this Agreement, Closing shall take place by electronic exchange of documents at the Closing Time, or as otherwise determined by mutual agreement of the Parties in writing, and the Parties shall exercise commercially reasonable efforts to cause Closing to occur at the Closing Time and, in any event, prior to the Outside Date.

Section 9.2 Purchaser's Deliveries on Closing

At or before the Closing Time, the Purchaser shall execute and deliver, or arrange for the delivery to the Vendors the following, each of which shall be in form and substance satisfactory to the Vendors, acting reasonably:

- (a) a receipt, approved by the Proposal Trustee, for the payment of the Net Cash Consideration, including the Deposit, and for the payment of the Priority Payables;
- (b) evidence, satisfactory to the Proposal Trustee in its sole discretion, that the Cure Costs Consideration has been paid directly to the creditors thereof in accordance with the applicable Third-Party Consent or Assignment Order, or as otherwise agreed by the applicable Cure Costs creditor;
- (c) completed forms for the elections referenced in Section 4.4 Transfer Taxes, or written confirmation of payment of all Transfer Taxes under Applicable Law, as applicable;
- (d) a certificate dated as of the Closing Date confirming that all of the representations and warranties of the Purchaser contained in this Agreement are true in all material respects as of the Closing Time, with the same effect as though made at and as of the Closing Time, and that the Purchaser has performed in all respects the covenants to be performed by it prior to the Closing Time; and

- (e) any Transaction Documents.

Section 9.3 Vendors' Deliveries on Closing

At or before the Closing Time, the Vendors shall execute and deliver, or arrange for the delivery to the Purchaser the following, each of which shall be in form and substance satisfactory to the Purchaser, acting reasonably:

- (a) an issued and entered copy of the Approval and Vesting Order and any Assignment Order(s);
- (b) a certificate dated as of the Closing Date confirming that all of the representations and warranties of the Vendors contained in this Agreement are true in all material respects as of the Closing Time, with the same effect as though made at and as of the Closing Time, and that the Vendors have performed in all material respects the covenants to be performed by it prior to the Closing Time;
- (c) completed forms for the elections referenced in Section 4.4 Transfer Taxes; and
- (d) any Transaction Documents.

Section 9.4 Possession of Assets

On Closing, the Purchaser shall take possession of the Purchased Assets *in situ*. The Purchaser acknowledges that the Vendors have no obligation to deliver physical possession of the Purchased Assets to the Purchaser.

Section 9.5 Dispute Resolution

If any dispute arises with respect to any matter related to the Transaction or the interpretation or enforcement of this Agreement, such dispute will be determined exclusively by the Court.

Section 9.6 Termination

In addition to other events of termination provided in this Agreement, this Agreement may be terminated by mutual written agreement of the Parties at any time, including without limitation if Closing has not occurred as of the Outside Date, but in each case, only with the prior approval of the Proposal Trustee.

ARTICLE 10 GENERAL

Section 10.1 Notice

- (a) Any notice or other communication under this Agreement shall be in writing and may be delivered by read-receipted email, addressed:

- (i) in the case of the Purchaser, as follows:

Berloni Law

245 Larch Street
Sudbury, Ontario P3B 1M1

Attention: Amanda Berloni

Email: amanda@berlonilaw.ca

- (ii) in the case of the Vendors, as follows:

Perley-Robertson, Hill McDougall LLP/s.r.l.

1400-340 Albert Street
Ottawa, ON K1R 0A5

Attention: Joël Turgeon

Email: jturgeon@perlaw.ca

- (iii) in case of the Proposal Trustee, as follows:

Albert Gelman Inc.

250 Ferrand Dr., Suite 403
Toronto, ON M3C 3G8

Attention: Tom McElroy

Email: tmcelroy@albertgelman.com

with a copy to:

Miller Thomson LLP

Scotia Plaza
40 King Street West, Suite 6600
Toronto, ON M5H 3S1

Attention: Matthew Cressatti

Email: mcressatti@millerthomson.com

- (b) Any such notice or other communication, if transmitted by email before 5:00 p.m. (Ottawa time) on a Business Day, will be deemed to have been given on such Business Day, and if transmitted by email after 5:00 p.m.

(Ottawa time) on a Business Day, will be deemed to have been given on the next Business Day.

- (c) Sending a copy of a notice or other communication to a Party's legal counsel as contemplated above shall not constitute delivery of the notice or other communication to that Party if the legal counsel replies that they do not represent the Party anymore.

Section 10.2 Time

Time is of the essence of this Agreement, provided that the time for doing or completing any matter provided for herein may be extended or abridged by an agreement in writing signed by the Vendors and the Purchaser, with the consent of the Proposal Trustee.

Section 10.3 Survival

The representations and warranties of the Parties contained in this Agreement shall merge on Closing and the covenants of the Parties contained herein to be performed after the Closing shall survive Closing and remain in full force and effect.

Section 10.4 Benefit of Agreement

This Agreement shall enure to the benefit of and be binding upon the Parties and their respective successors and permitted assigns.

Section 10.5 Entire Agreement

This Agreement, the Transaction Documents, and the attached Schedules hereto constitute the entire agreement between the Parties with respect to the subject matter hereof and supersede all prior negotiations, understandings and agreements. Except in cases specifically provided for under this Agreement, this Agreement may not be amended or modified in any respect except by written instrument executed by all of the Parties, with the approval of the Proposal Trustee, prior to the issuance of the Approval and Vesting Order, or thereafter in any non-material respects, as determined by the Proposal Trustee in its sole and unfettered discretion.

Section 10.6 Paramountcy

In the event of any conflict or inconsistency between the provisions of this Agreement, and any other agreement, document or instrument executed or delivered in connection with this Transaction or this Agreement (including for greater certainty the other Transaction Documents), the provisions of this Agreement shall prevail to the extent of such conflict or inconsistency, except if such other agreement, document or instrument expressly provides to the contrary.

Section 10.7 Governing Law

This Agreement and the Transaction Documents shall be governed by and construed in accordance with the laws of the Province of Ontario and the laws of Canada applicable therein and each of the Parties irrevocably attorns to the exclusive jurisdiction of the Court and any appellate courts of the Province of Ontario therefrom.

Section 10.8 Assignment

This Agreement may not be assigned by any Party without the prior written consent of the Proposal Trustee and the other Party.

Section 10.9 Further Assurances

Each of the Parties shall take or cause to be taken such action and execute and deliver or cause to be executed and delivered to the other such conveyances, transfers, documents and further assurances as may be reasonably necessary or desirable to give effect to this Agreement and the other Transaction Documents, which, for documents and assurances not contemplated in this Agreement or the Transaction Documents, shall be at the request and expense of the requesting Party.

Section 10.11 Counterparts

This Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original and all of which shall constitute one and the same agreement. Transmission by e-mail of an executed counterpart of this Agreement shall be deemed to constitute due and sufficient delivery of such counterpart.

Section 10.12 Severability

Notwithstanding any provision herein, if a condition to complete the Transaction, or a covenant or an agreement herein is prohibited or unenforceable pursuant to Applicable Law, then such condition, covenant or agreement shall be ineffective to the extent of such prohibition or unenforceability without invalidating the other provisions hereof.

Section 10.13 Proposal Trustee's Certificate

The Parties acknowledge and agree that the Proposal Trustee shall be entitled to deliver to the Purchaser, and file with the Court, the executed Proposal Trustee's Certificate without independent investigation, upon receiving written confirmation from both Parties (or the applicable Party's counsel) that all conditions of Closing in favour of such Party have been satisfied or waived, and the Proposal Trustee shall have no liability whatsoever to any of the Vendors or Purchaser or any other Person as a result of delivering or filing the Proposal Trustee's Certificate.

The Proposal Trustee Certificate shall not be provided in escrow except with the express written consent of the Proposal Trustee which may be withheld for any reason.

Section 10.14 Proposal Trustee's Capacity

In addition to all of the protections granted to the Proposal Trustee under the BIA or any order of the Court, the Vendors and the Purchaser acknowledge and agree that:

- (a) the Proposal Trustee's obligations under this Agreement are and shall remain limited to those specifically set out in Section 2.2, Section 5.2(b), Section 10.13, and this Section 10.14;
- (b) the Proposal Trustee is acting solely in its capacity as the Court-appointed Proposal Trustee of the Vendors pursuant to the NOI and not in its personal or corporate capacity or otherwise, and the Proposal Trustee has no liability in connection with this Agreement or the Transaction whatsoever as Proposal Trustee, in its personal or corporate capacity or otherwise, save and except for and only to the extent of the Proposal Trustee's gross negligence or intentional fault as determined by a final, non-appealable order of the Court;
- (c) any determination, consent, approval, or exercise of discretion by the Proposal Trustee under this Agreement shall be final and binding upon the Parties absent manifest error as determined by the Court or a finding by the Court of gross negligence or intentional fault on the part of the Proposal Trustee, and the Proposal Trustee shall not be required to give reasons for any such determination;
- (d) the Proposal Trustee shall be entitled to rely, without independent investigation, on the accuracy of any information, certificates, reports, statements, or documents furnished by the Parties or their respective counsel in connection with this Agreement; and
- (e) the provisions of sections 10.13 and 10.14 shall survive Closing and any termination or non-completion of the transactions contemplated by this Agreement.

Section 10.15 Third-Party Beneficiary

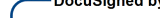
Although not a Party to this Agreement, the Proposal Trustee and its respective Affiliates, directors, officers, employees, agents and advisors shall have the benefits expressed to be conferred upon them in this Agreement, including in Section 2.2, Section 5.2(b), Section 6.3, Section 6.4, Section 10.13 and Section 10.14 (in respect of the Proposal Trustee) hereof. Subject to the preceding sentence, nothing in this Agreement

shall create or be deemed to create any third Person beneficiary rights in any Person not a Party to this Agreement.

IN WITNESS WHEREOF, the Parties have executed this Agreement.

[Signature page follows.]

1622356 ONTARIO LIMITED

DocuSigned by:
By: 
78321322C571485...

I have authority to bind the corporation.

7055579 CANADA INC.

By: _____
I have authority to bind the corporation.

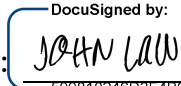
1382769 ONTARIO LIMITED

By: _____
I have authority to bind the corporation.

1622356 ONTARIO LIMITED

By: _____
I have authority to bind the corporation.

7055579 CANADA INC.

By:  _____
I have authority to bind the corporation.

SCHEDULE “A” – APPROVAL AND VESTING ORDER

[*See next page.*]

Court File No. 33-3368241
33-3368242

ONTARIO
SUPERIOR COURT OF JUSTICE
COMMERCIAL LIST

THE HONOURABLE	)	WEEKDAY, THE #
	)	
JUSTICE	)	DAY OF MONTH, 20YR

**IN THE MATTER OF THE NOTICES TO MAKE A PROPOSAL OF
1382769 ONTARIO LIMITED AND 1622356 ONTARIO LIMITED**

APPROVAL AND VESTING ORDER

THIS MOTION, made by 1382769 Ontario Limited and 1622356 Ontario Limited (together, the "Debtors") for an order approving the sale transaction (the "Transaction") contemplated by an agreement of purchase and sale (the "Sale Agreement") between the Debtors and 7055579 Canada Inc. (the "Purchaser") dated June 16, 2026 and appended to the Report of Albert Gelman Inc. in its capacity as trustee to the notices of intention to make a proposal proceedings of the Debtors (in such capacity, the "Proposal Trustee") dated [DATE] (the "Report"), and vesting in the Purchaser the Debtors' right, title and interest in and to the assets described in the Sale Agreement (the "Purchased Assets"), was heard this day at 161 Elgin Street, Ottawa, Ontario.

ON READING the Report and on hearing the submissions of counsel for the Debtors and counsel for the Proposal Trustee, no one appearing for any other person on the service list, although properly served as appears from the affidavit of [NAME] sworn [DATE] filed:

1. THIS COURT ORDERS AND DECLARES that the Transaction is hereby approved, and the execution of the Sale Agreement by the Debtors is hereby authorized and approved, with such minor amendments as the Debtors and the Purchaser may, with the approval of the Proposal Trustee, deem necessary or appropriate. The Debtors are hereby authorized and directed to take such additional steps and execute such additional documents as may be necessary or desirable for the completion of the Transaction and for the conveyance of the Purchased Assets to the Purchaser.

2. THIS COURT ORDERS AND DECLARES that upon the delivery of a Proposal Trustee's certificate to the Purchaser substantially in the form attached as Schedule A hereto (the "Proposal Trustee's Certificate"), all of the Debtors' right, title and interest in and to the Purchased Assets described in the Sale Agreement shall vest absolutely in the Purchaser, free and clear of and from any and all security interests (whether contractual, statutory, or otherwise), hypothecs, mortgages, trusts or deemed trusts (whether contractual, statutory, or otherwise), liens, executions, levies, charges, or other financial or monetary claims, whether or not they have attached or been perfected, registered or filed and whether secured, unsecured or otherwise (collectively, the "Claims") including, without limiting the generality of the foregoing: (i) any encumbrances or charges created by the Order of the Honourable Justice [NAME] dated [DATE]; (ii) all charges, security interests or claims evidenced by registrations pursuant to the *Personal Property Security Act* (Ontario) or any other personal property registry system; and (iii) those Claims listed on Schedule B hereto (all of which are collectively referred to as the "Encumbrances", which term shall not include the permitted encumbrances, easements and restrictive covenants listed on Schedule C) and, for greater certainty, this Court orders that all of the Encumbrances affecting or relating to the Purchased Assets are hereby expunged and discharged as against the Purchased Assets.

3. THIS COURT ORDERS that for the purposes of determining the nature and priority of Claims, the net proceeds from the sale of the Purchased Assets shall stand in the place and stead of the Purchased Assets, and that from and after the delivery of the Proposal Trustee's Certificate all Claims and Encumbrances shall attach to the net proceeds from the sale of the Purchased Assets with the same priority as they had with respect to the Purchased Assets immediately prior to the sale, as if the Purchased Assets had not been sold and remained in the possession or control of the person having that possession or control immediately prior to the sale.

4. THIS COURT ORDERS AND DIRECTS the Proposal Trustee to file with the Court a copy of the Proposal Trustee's Certificate, forthwith after delivery thereof.

5. THIS COURT ORDERS that, pursuant to clause 7(3)(c) of the Canada *Personal Information Protection and Electronic Documents Act*, the Proposal Trustee is authorized and permitted to disclose and transfer to the Purchaser all human resources and payroll information in the Debtors' records pertaining to the Debtors' past and current employees, including any personal information of those employees listed in any Schedule to the Sale Agreement. The Purchaser shall maintain and protect the privacy of such information and shall be entitled to use the personal information provided to it in a manner which is in all material respects identical to the prior use of such information by the Debtors.

6. THIS COURT ORDERS that, notwithstanding:

- (a) the pendency of these proceedings;
- (b) any applications for a bankruptcy order now or hereafter issued pursuant to the *Bankruptcy and Insolvency Act* (Canada) in respect of the Debtors and any bankruptcy order issued pursuant to any such applications; and
- (c) any assignment in bankruptcy made in respect of the Debtors;

the vesting of the Purchased Assets in the Purchaser pursuant to this Order shall be binding on any trustee in bankruptcy that may be appointed in respect of the Debtors and shall not be void or voidable by creditors of the Debtors, nor shall it constitute nor be deemed to be a fraudulent preference, assignment, fraudulent conveyance, transfer at undervalue, or other reviewable transaction under the *Bankruptcy and Insolvency Act* (Canada) or any other applicable federal or provincial legislation, nor shall it constitute oppressive or unfairly prejudicial conduct pursuant to any applicable federal or provincial legislation.

7. THIS COURT HEREBY REQUESTS the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States to give effect to this Order and to assist the Debtors and the Proposal Trustee and their agents in carrying

out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Debtors and the Proposal Trustee, as an officer of this Court, as may be necessary or desirable to give effect to this Order or to assist them and their agents in carrying out the terms of this Order.

Schedule A – Form of Proposal Trustee's Certificate

Court File No. _____

ONTARIO

SUPERIOR COURT OF JUSTICE

COMMERCIAL LIST

**IN THE MATTER OF THE NOTICES TO MAKE A PROPOSAL OF
1382769 ONTARIO LIMITED AND 1622354 ONTARIO LIMITED**

PROPOSAL TRUSTEE'S CERTIFICATE

RECITALS

A. Albert Gelman Inc. acts as trustee (in such capacity, the "Proposal Trustee") to the notice of intention to make a proposal proceedings of 1382769 Ontario Limited and 1622356 Ontario Limited (together, the "Debtors").

B. Pursuant to an Order of the Honourable [NAME OF JUDGE] of the Ontario Superior Court of Justice (the "Court") dated [DATE OF ORDER], the Court approved the agreement of purchase and sale made as of June 16, 2026 (the "Sale Agreement") between the Debtors and 7055579 Canada Inc. (the "Purchaser") and provided for the vesting in the Purchaser of the Debtors' right, title and interest in and to the Purchased Assets, which vesting is to be effective with respect to the Purchased Assets upon the delivery by the Proposal Trustee to the Purchaser of a certificate confirming (i) the payment by the Purchaser of the Purchase Price for the Purchased Assets; (ii) that the conditions to Closing as set out in the Sale Agreement have been satisfied or waived by the Debtors and the Purchaser; and (iii) the Transaction has been completed to the satisfaction of the Proposal Trustee.

C. Unless otherwise indicated herein, terms with initial capitals have the meanings set out in the Sale Agreement.

- 2 -

THE PROPOSAL TRUSTEE CERTIFIES the following:

1. The Purchaser has paid and the Proposal Trustee has received the Purchase Price for the Purchased Assets payable on the Closing Date pursuant to the Sale Agreement;
2. The conditions to Closing as set out in the Sale Agreement have been satisfied or waived by the Debtors and the Purchaser; and
3. The Transaction has been completed to the satisfaction of the Proposal Trustee.
4. This Certificate was delivered by the Proposal Trustee at _____ [TIME] on _____ [DATE].

ALBERT GELMAN INC., in its capacity as trustee to the notice of intention to make a proposal proceedings of 1382769 Ontario Limited and 1622356 Ontario Limited, and in no corporate, personal or other capacity

Per: _____

Name: Tom McElroy

Title: Licensed Insolvency Trustee

Schedule B – Particular claims to be deleted and expunged

Schedule C – Permitted Encumbrances (unaffected by the Vesting Order)

SCHEDULE “B” – EXCLUDED ASSETS

N/A.

[Rest of page intentionally left blank.]

SCHEDULE “C” – EXCLUDED CONTRACTS

All contracts pursuant to which the Vendors borrowed monies, and all related contracts pursuant to which the Vendors granted security interests.

All employment, benefit, union, labour, or other like contract relating to Employees, and including, without limitation, contracts between the Vendors and Offerees, except to the extent agreed to between the Purchaser and any Transferring Employees, as the case may be.

[Rest of page intentionally left blank.]

SCHEDULE “D” – INCLUDED CONTRACTS

All contracts in respect of and relevant to Purchased Assets, including, but not limited to, the Vendors’ interest in the lease(s) for the restaurant premises, and, subject to anything to the contrary in Franchisor Documents, all contracts and agreements between the Vendors and the Franchisor.

[Rest of page intentionally left blank.]

SCHEDULE “E” – PURCHASED ASSETS (NON-LIMITATIVE)

N/A (no addition to definition of “Purchased Assets”).

[Rest of page intentionally left blank.]

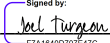
SCHEDULE “F” – PURCHASE PRICE ALLOCATION

[See *next page*.]

SCHEDULE “G” – FRANCHISOR DOCUMENTS

[*See next page.*]

This is Exhibit “C” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:


FTA1640D707E47C...

A commissioner, Etc.



Ministry of Public and
Business Service Delivery

Profile Report

1622356 ONTARIO LIMITED as of May 01, 2026

Act	Business Corporations Act
Type	Ontario Business Corporation
Name	1622356 ONTARIO LIMITED
Ontario Corporation Number (OCN)	1622356
Governing Jurisdiction	Canada - Ontario
Status	Active
Date of Amalgamation	June 27, 2005
Registered or Head Office Address	630 Gardiners Road, Kingston, Ontario, K7M3X9, Canada

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

This report sets out the most recent information filed on or after June 27, 1992 in respect of corporations and April 1, 1994 in respect of Business Names Act and Limited Partnerships Act filings and recorded in the electronic records maintained by the Ministry as of the date and time the report is generated, unless the report is generated for a previous date. If this report is generated for a previous date, the report sets out the most recent information filed and recorded in the electronic records maintained by the Ministry up to the "as of" date indicated on the report. Additional historical information may exist in paper or microfiche format.

Minimum Number of Directors 1
Maximum Number of Directors 10

Active Director(s)

Name STASIA LLOYD
Address for Service 2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H
1W0, Canada
Resident Canadian Yes
Date Began June 27, 2005

Name TIMOTHY DONALD LLOYD
Address for Service 2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H
1W0, Canada
Resident Canadian Yes
Date Began June 27, 2005

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

This report sets out the most recent information filed on or after June 27, 1992 in respect of corporations and April 1, 1994 in respect of Business Names Act and Limited Partnerships Act filings and recorded in the electronic records maintained by the Ministry as of the date and time the report is generated, unless the report is generated for a previous date. If this report is generated for a previous date, the report sets out the most recent information filed and recorded in the electronic records maintained by the Ministry up to the "as of" date indicated on the report. Additional historical information may exist in paper or microfiche format.

Active Officer(s)

Name	STASIA LLOYD
Position	Secretary
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	June 27, 2005

Name	TIMOTHY DONALD LLOYD
Position	President
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	June 27, 2005

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Corporate Name History

Name

1622356 ONTARIO LIMITED

Effective Date

June 27, 2005

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

This report sets out the most recent information filed on or after June 27, 1992 in respect of corporations and April 1, 1994 in respect of Business Names Act and Limited Partnerships Act filings and recorded in the electronic records maintained by the Ministry as of the date and time the report is generated, unless the report is generated for a previous date. If this report is generated for a previous date, the report sets out the most recent information filed and recorded in the electronic records maintained by the Ministry up to the "as of" date indicated on the report. Additional historical information may exist in paper or microfiche format.

Amalgamating Corporations

Corporation Name
Ontario Corporation Number

1324743 ONTARIO LIMITED
1324743

Corporation Name
Ontario Corporation Number

1518107 ONTARIO LIMITED
1518107

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

This report sets out the most recent information filed on or after June 27, 1992 in respect of corporations and April 1, 1994 in respect of Business Names Act and Limited Partnerships Act filings and recorded in the electronic records maintained by the Ministry as of the date and time the report is generated, unless the report is generated for a previous date. If this report is generated for a previous date, the report sets out the most recent information filed and recorded in the electronic records maintained by the Ministry up to the "as of" date indicated on the report. Additional historical information may exist in paper or microfiche format.

Active Business Names

Name	MONTANA'S KINGSTON
Business Identification Number (BIN)	1000163865
Registration Date	April 01, 2022
Expiry Date	March 31, 2027

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Expired or Cancelled Business Names

Name	MONTANA'S KINGSTON
Business Identification Number (BIN)	990644486
Status	Inactive - Expired
Registration Date	June 10, 1999
Expired Date	June 08, 2009

Name	MONTANA'S KINGSTON
Business Identification Number (BIN)	260867916
Status	Inactive - Expired
Registration Date	August 26, 2016
Expired Date	August 25, 2021

Name	JOHNNY MAC'S KINGSTON EATERY
Business Identification Number (BIN)	141348730
Status	Inactive - Expired
Registration Date	December 02, 2004
Expired Date	December 01, 2009

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Document List

Filing Name	Effective Date
Annual Return - 2023 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2022 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2021 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2020 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Archive Document Package	April 08, 2022
Annual Return - 2008 PAF: TIMOTHY D. LLOYD - DIRECTOR	December 13, 2008
Annual Return - 2007 PAF: TIMOTHY D LLOYD - DIRECTOR	January 12, 2008
CIA - Initial Return PAF: PAUL M. FAY - OTHER	August 08, 2005
BCA - Articles of Amalgamation	June 27, 2005

All "PAF" (person authorizing filing) information is displayed exactly as recorded in the Ontario Business Registry. Where PAF is not shown against a document, the information has not been recorded in the Ontario Business Registry.

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Ministry of Public and
Business Service Delivery

Profile Report

1382769 ONTARIO LIMITED as of May 01, 2026

Act	Business Corporations Act
Type	Ontario Business Corporation
Name	1382769 ONTARIO LIMITED
Ontario Corporation Number (OCN)	1382769
Governing Jurisdiction	Canada - Ontario
Status	Active
Date of Incorporation	March 24, 2000
Registered or Head Office Address	2024 Loughborough Lane, Hartington, Ontario, K0H1W0, Canada

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

This report sets out the most recent information filed on or after June 27, 1992 in respect of corporations and April 1, 1994 in respect of Business Names Act and Limited Partnerships Act filings and recorded in the electronic records maintained by the Ministry as of the date and time the report is generated, unless the report is generated for a previous date. If this report is generated for a previous date, the report sets out the most recent information filed and recorded in the electronic records maintained by the Ministry up to the "as of" date indicated on the report. Additional historical information may exist in paper or microfiche format.

Minimum Number of Directors	1
Maximum Number of Directors	10

Active Director(s)

Name	TIMOTHY DONALD LLOYD
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Resident Canadian	Yes
Date Began	March 24, 2000

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Active Officer(s)

Name	STASIA LLOYD
Position	Vice-President
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	April 01, 2000

Name	TIMOTHY DONALD LLOYD
Position	President
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	March 24, 2000

Name	TIMOTHY DONALD LLOYD
Position	Secretary
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	March 24, 2000

Name	TIMOTHY DONALD LLOYD
Position	Treasurer
Address for Service	2024 Loughborough Lane, R R #2, Hartington, Ontario, K0H 1W0, Canada
Date Began	March 24, 2000

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Corporate Name History

Name

1382769 ONTARIO LIMITED

Effective Date

March 24, 2000

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V. Quintanilla W.

Director/Registrar

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Active Business Names

Name

KELSEY'S GARDINERS

Business Identification Number (BIN)

1000163848

Registration Date

April 01, 2022

Expiry Date

March 31, 2027

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Expired or Cancelled Business Names

Name	KELSEY'S GARDINERS
Business Identification Number (BIN)	260867650
Status	Inactive - Expired
Registration Date	August 26, 2016
Expired Date	August 25, 2021

Name	KELSEY'S GARDINERS
Business Identification Number (BIN)	150954907
Status	Inactive - Expired
Registration Date	August 26, 2005
Expired Date	August 25, 2010

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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Annual Return - 2023 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2022 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2021 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Annual Return - 2020 PAF: TIMOTHY DONALD LLOYD	August 12, 2025
Archive Document Package	May 09, 2025
Annual Return - 2018 PAF: TIMOTHY LLOYD - DIRECTOR	May 05, 2019
Annual Return - 2016 PAF: TIMOTHY LLOYD - DIRECTOR	December 31, 2017
Annual Return - 2017 PAF: TIMOTHY LLOYD - DIRECTOR	December 31, 2017
Annual Return - 2016 PAF: TIMOTHY LLOYD - DIRECTOR	December 11, 2016
Annual Return - 2008 PAF: TIMOTHY LLOYD - DIRECTOR	January 03, 2009
BCA - Articles of Amendment	August 11, 2008
CIA - Notice of Change PAF: PAUL M. FAY - OTHER	April 14, 2008
Annual Return - 2007 PAF: TIMOTHY LLOYD - DIRECTOR	December 22, 2007
Annual Return - 2006	January 20, 2007

Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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PAF: TIMOTHY LLOYD - DIRECTOR

Annual Return - 2003 December 18, 2004

PAF: TIMOTHY LLOYD - DIRECTOR

Annual Return - 2003 January 25, 2004

PAF: TIMOTHY LLOYD - DIRECTOR

Annual Return - 2002 January 26, 2003

PAF: TIMOTHY LLOYD - DIRECTOR

Annual Return - 2001 February 03, 2002

PAF: TIMOTHY LLOYD - DIRECTOR

CIA - Notice of Change November 27, 2001

PAF: DONALD C. SCHLICHTER - OTHER

Annual Return - 2000 March 03, 2001

PAF: TIMOTHY LLOYD - DIRECTOR

CIA - Initial Return May 09, 2000

PAF: DONALD C. SCHLICHTER - OTHER

BCA - Articles of Incorporation March 24, 2000

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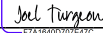
Certified a true copy of the record of the Ministry of Public and Business Service Delivery.

V. Quintanilla W.

Director/Registrar

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This is Exhibit “D” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:


F7A7B6C01B7E47C...

A commissioner, Etc.

1382769 ONTARIO LIMITED c.o.b Kelsey's Gardiners
STATEMENT OF PROJECTED CASH FLOWS
FOR THE 15 WEEK PERIOD ENDED OCTOBER 11, 2026

	Forecast											
	2026											
	29-Jun-26	6-Jul-26	13-Jul-26	20-Jul-26	27-Jul-26	3-Aug-26	10-Aug-26	17-Aug-26	24-Aug-26	31-Aug-26	7-Sep-26	14-Sep-26
	5-Jul-26	12-Jul-26	19-Jul-26	26-Jul-26	2-Aug-26	9-Aug-26	16-Aug-26	23-Aug-26	30-Aug-26	6-Sep-26	13-Sep-26	20-Sep-26
Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 11	Week 11
Cash balance - beginning of period	399	6,469	80	33,427	25,946	20,314	12,478	39,115	30,413	22,951	16,335	46,632
Revenue	61,000	58,000	64,000	58,000	62,000	59,000	53,000	56,000	59,000	61,000	59,000	58,000
HST	7,930	7,540	8,320	7,540	8,060	7,670	6,880	7,280	7,670	7,930	7,670	7,540
Total	68,930	65,540	72,320	65,540	70,060	66,670	59,880	63,280	66,670	68,930	66,670	65,540
<i>Disbursements (all applicable expenses include HST)</i>												
Cost of sales - Inventory purchases	17,520	16,460	20,480	18,560	19,840	18,880	16,960	17,920	18,880	19,520	18,880	18,560
Franchise Fee 5%	3,447	3,277	3,616	3,277	3,503	3,334	2,995	3,164	3,334	3,447	3,334	3,277
Advertising Fee 3%	1,830	1,740	1,920	1,740	1,860	1,770	1,590	1,680	1,770	1,830	1,770	1,740
Insurance		965				965				965		
Interest/Credit Card/Bank charges	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313
Operating Supplies & Services				10,500					10,500			
Smallwares				1,200					1,200			
Repairs and maintenance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Cleaners	2,250			2,250					2,250			
Garbage Removal	1,000			1,000					1,000			
Salaries and wages		42,000		42,000		42,000		42,000		42,000		42,000
Utilities	6,000				6,000				6,000			
Occupancy Cost	21,719				21,719				21,719			
Provision for HST remittance (refund)	3,282	1,675	7,144	1,632	2,008	1,745	5,896	1,405	1,668	1,972	6,577	1,632
Restructuring costs	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Net Cash-flow from operations	62,860	71,930	38,972	73,021	75,692	74,506	33,253	71,981	74,133	75,546	36,373	73,021
Net Cash-flow from operations	6,070	(6,390)	33,348	(7,481)	(5,632)	(7,836)	26,637	(8,701)	(7,463)	(6,616)	30,297	(7,463)
Cash balance - end of period	6,469	80	33,427	25,946	20,314	12,478	39,115	30,413	22,951	16,335	46,632	39,115

NOTICE TO READER:

This statement of projected cash-flow dated June 30, 2026 of the Company is prepared in accordance with Section 50.4(2) of the Bankruptcy and Insolvency Act and should be read in conjunction with the Trustee's Report On Cash-Flow Statement and the Report On Cash-Flow Statement By The Person Making The Proposal.

1382769 Ontario Limited



Per: Timothy Lloyd
June 30, 2026

Albert Gelman Inc., solely in its capacity as Trustee in re the Notice of intention to Make a Proposal of 1382769 Ontario Limited and not in its personal or any other capacity



Tom McElroy

S37ERWVE1SF9HG54
Per: Tom McElroy
June 30, 2026

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368242
Estate No. 33-3368242

_ FORM 29 _
Trustee's Report on Cash-Flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
1382769 Ontario Limited c.o.b Kelsey's Gardiners
of the City of Kingston, in the Province of Ontario

The attached statement of projected cash flow of 1382769 Ontario Limited, as of the 30th day of June 2026, consisting of Statement of Projected Cash-Flow for the fifteen-week period ended October 11, 2026, has been prepared by the management of the insolvent person (or the insolvent debtor) for the purpose described in the notes attached, using the probable and hypothetical assumptions set out in the notes attached.

Our review consisted of inquiries, analytical procedures and discussion related to information supplied to us by: ☒ the management and employees of the insolvent person or ☐ the insolvent person. Since hypothetical assumptions need not be supported, our procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the projection. We have also reviewed the support provided by: ☒ management or ☐ the insolvent person for the probable assumptions and preparation and presentation of the projection.

Based on our review, nothing has come to our attention that causes us to believe that, in all material respects,

(a) the hypothetical assumptions are not consistent with the purpose of the projection;

(b) as at the date of this report, the probable assumptions developed are not suitably supported and consistent with the plans of the insolvent person or do not provide a reasonable basis for the projection, given the hypothetical assumptions; or

(c) the projection does not reflect the probable and hypothetical assumptions.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, we express no assurance as to whether the projection will be achieved.

The projection has been prepared solely for the purpose described in the notes attached, and readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.

Albert Gelman Inc. - Licensed Insolvency Trustee

Per:

 **Tom McElroy**
SJVVFH4GJBF2UYUB

Tom McElroy - Licensed Insolvency Trustee
150 Ferrand Drive, Suite 1503
Toronto ON M3C 3E5
Phone: (416) 504-1650 Fax: (416) 504-1655

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368242
Estate No. 33-3368242

FORM 29 - Attachment
Trustee's Report on Cash-flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
1382769 Ontario Limited c.o.b Kelsey's Gardiners
of the City of Kingston, in the Province of Ontario

Purpose:

The purpose of the projection is to present the Statement of Projected Cash-Flow of 1382769 Ontario Limited c.o.b Kelsey's Gardiners (the "Company") in accordance with the requirements of subsection 50.4(2) of the Bankruptcy and Insolvency Act (Canada).

Projection Notes:

As set out above

Assumptions:

1. Receipts from debit and credit card sales are collected within one week of the sale. Cash sales are collected immediately. Weekly receipts have been estimated by management based on historic results.
2. All expenses have been recorded in the week they are forecast to be incurred. It is expected that some vendors currently supplying goods and services will require cash-on-delivery terms.
3. Cost of goods sold includes purchases of food items, alcohol and other supplies. Weekly cost of goods sold have been estimated by management.
4. Wages and salaries expense are those paid to the Company's approximately 50 employees on a bi-weekly basis.
5. The Company has included a weekly provision for the estimated HST payable during each week of the cash flow period.
6. Restructuring cost includes retainer payments of \$1,750 weekly payable to the Trustee in accordance with its engagement letter with the Debtor as well as an amount of \$1,750 paid week to the Company's legal counsel. These amounts are subject to change.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.

Albert Gelman Inc. - Licensed Insolvency Trustee

Per:

 **Tom McElroy**
SE3Q6UJJVH81FXMV

Tom McElroy - Licensed Insolvency Trustee
150 Ferrand Drive, Suite 1503
Toronto ON M3C 3E5
Phone: (416) 504-1650 Fax: (416) 504-1655

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368242
Estate No. 33-3368242

FORM 30
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
1382769 Ontario Limited c.o.b Kelsey's Gardiners
of the City of Kingston, in the Province of Ontario

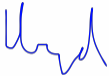
The Management of 1382769 Ontario Limited, has/have developed the assumptions and prepared the attached statement of projected cash flow of the insolvent person, as of the 30th day of June 2026, consisting of Statement of Projected Cash-Flow for the fifteen-week period ended October 11, 2026.

The hypothetical assumptions are reasonable and consistent with the purpose of the projection described in the notes attached, and the probable assumptions are suitably supported and consistent with the plans of the insolvent person and provide a reasonable basis for the projection. All such assumptions are disclosed in the notes attached.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented, and the variations may be material.

The projection has been prepared solely for the purpose described in the notes attached, using a set of hypothetical and probable assumptions set out in the notes attached. Consequently, readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.



1382769 Ontario Limited
Debtor

Timothy Lloyd President

Name and title of signing officer

Name and title of signing officer

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368242
Estate No. 33-3368242

FORM 30 - Attachment
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
1382769 Ontario Limited c.o.b Kelsey's Gardiners
of the City of Kingston, in the Province of Ontario

Purpose:

The purpose of the projection is to present the Statement of Projected Cash-Flow of 1382769 Ontario Limited c.o.b Kelsey's Gardiners (the "Company") in accordance with the requirements of subsection 50.4(2) of the Bankruptcy and Insolvency Act (Canada).

Projection Notes:

As set out above

Assumptions:

1. Receipts from debit and credit card sales are collected within one week of the sale. Cash sales are collected immediately. Weekly receipts have been estimated by management based on historic results.
2. All expenses have been recorded in the week they are forecast to be incurred. It is expected that some vendors currently supplying goods and services will require cash-on-delivery terms.
3. Cost of goods sold includes purchases of food items, alcohol and other supplies. Weekly cost of goods sold have been estimated by management.
4. Wages and salaries expense are those paid to the Company's approximately 50 employees on a bi-weekly basis.
5. The Company has included a weekly provision for the estimated HST payable during each week of the cash flow period.
6. Restructuring cost includes retainer payments of \$1,750 weekly payable to the Trustee in accordance with its engagement letter with the Debtor as well as an amount of \$1,750 paid week to the Company's legal counsel. These amounts are subject to change.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.



1382769 Ontario Limited
Debtor

**1622356 ONTARIO LIMITED c.o.b Montanas Restaurant
STATEMENT OF PROJECTED CASH FLOWS
FOR THE 15 WEEK PERIOD ENDED OCTOBER 11, 2026**

	Forecast													
	2026													
	29-Jun-26	6-Jul-26	13-Jul-26	20-Jul-26	27-Jul-26	3-Aug-26	10-Aug-26	17-Aug-26	24-Aug-26	31-Aug-26	7-Sep-26	14-Sep-26	21-Sep-26	28-Sep-26
Week 1	Week 2	Week 3	Week 4	Week 5	Week 6	Week 7	Week 8	Week 9	Week 10	Week 11	Week 12	Week 13	Week 14	Week 15
Cash balance - beginning of period	6,794	17,492	8,605	44,549	43,668	33,658	27,234	61,947	54,291	42,433	36,010	69,491	66,010	69,491
Revenue	81,000	73,000	83,000	86,000	81,000	77,000	81,000	75,000	78,000	77,000	79,000	79,000	83,000	83,000
HST	10,530	9,490	10,790	11,180	10,530	10,010	10,530	9,750	10,140	10,010	10,270	10,270	10,000	10,000
Total	91,530	82,490	93,790	97,180	91,530	87,010	91,530	84,750	88,140	87,010	89,270	89,270	93,000	93,000
<i>Disbursements (all applicable expenses include HST)</i>														
Cost of sales - Inventory purchases	25,920	23,360	26,560	27,520	25,920	24,640	25,920	24,000	24,960	24,640	25,280	26,000	26,000	26,000
Franchise Fee 5%	4,050	3,650	4,150	4,300	4,050	3,850	4,050	3,750	3,900	3,850	3,950	4,000	4,000	4,000
Advertising Fee 3%	2,430	2,190	2,490	2,580	2,430	2,310	2,430	2,250	2,340	2,310	2,370	2,400	2,400	2,400
Insurance	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441	1,441
Interest and bank charges	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188	1,188
Operating Supplies and Services														
Smallwares					14,200				14,200					
Repairs and maintenance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Cleaners	2,250				2,250				2,250					
Garbage Removal	1,000				1,000				1,000					
Salaries and wages		55,000		55,000		55,000		55,000		55,000		55,000		55,000
Utilities					8,000				8,000					
Occupancy Cost	22,259				22,259				22,259					
Provision for HST remittance (refund)	5,795	1,489	8,958	2,973	3,103	1,946	8,730	1,718	2,761	1,946	8,502	8,502	2,000	2,000
Management Fees	10,000		10,000		10,000		10,000		10,000		10,000		10,000	
Restructuring costs	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
	80,833	91,377	57,846	98,061	101,541	93,433	56,818	92,405	99,998	93,433	55,789	96,000	96,000	96,000
Net Cash-flow from operations	10,697	(8,887)	35,944	(881)	(10,011)	(6,423)	34,712	(7,655)	(11,858)	(6,423)	33,481	(2,000)	(2,000)	(2,000)
Cash balance - end of period	17,492	8,605	44,549	43,668	33,658	27,234	61,947	54,291	42,433	36,010	69,491	66,010	69,491	66,010

NOTICE TO READER:

This statement of projected cash-flow dated June 30, 2026 of the Company is prepared in accordance with Section 50.4(2) of the Bankruptcy and Insolvency Act and should be read in conjunction with the Trustee's Report On Cash-Flow Statement and the Report On Cash-Flow Statement By The Person Making The Proposal.

1622356 Ontario Limited

Handwritten signature

Per: Timothy Lloyd
June 30, 2026

Albert Gelman Inc., solely in its capacity as Trustee in re the Notice of Intention to Make a Proposal of 1622356 Ontario Limited and not in its personal or any other capacity.



Tom McElroy

SMN3EPZCSBH8DCJT

Per: Tom McElroy
June 30, 2026

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368241
Estate No. 33-3368241

_ FORM 29 _
Trustee's Report on Cash-Flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
1622356 Ontario Limited c.o.b Montana's
of the City of Kingston, in the Province of Ontario

The attached statement of projected cash flow of 1622356 Ontario Limited, as of the 30th day of June 2026, consisting of Statement of Projected Cash-Flow for the fifteen-week period ended October 11, 2026, has been prepared by the management of the insolvent person (or the insolvent debtor) for the purpose described in the notes attached, using the probable and hypothetical assumptions set out in the notes attached.

Our review consisted of inquiries, analytical procedures and discussion related to information supplied to us by: ☒ the management and employees of the insolvent person or ☐ the insolvent person. Since hypothetical assumptions need not be supported, our procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the projection. We have also reviewed the support provided by: ☒ management or ☐ the insolvent person for the probable assumptions and preparation and presentation of the projection.

Based on our review, nothing has come to our attention that causes us to believe that, in all material respects,

(a) the hypothetical assumptions are not consistent with the purpose of the projection;

(b) as at the date of this report, the probable assumptions developed are not suitably supported and consistent with the plans of the insolvent person or do not provide a reasonable basis for the projection, given the hypothetical assumptions; or

(c) the projection does not reflect the probable and hypothetical assumptions.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, we express no assurance as to whether the projection will be achieved.

The projection has been prepared solely for the purpose described in the notes attached, and readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.

Albert Gelman Inc. - Licensed Insolvency Trustee

Per:



Tom McElroy

SJ EHC7965RRV8CAG

Tom McElroy - Licensed Insolvency Trustee

150 Ferrand Drive, Suite 1503

Toronto ON M3C 3E5

Phone: (416) 504-1650 Fax: (416) 504-1655

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368241
Estate No. 33-3368241

FORM 29 - Attachment
Trustee's Report on Cash-flow Statement
(Paragraphs 50(6)(b) and 50.4(2)(b) of the Act)

In the Matter of the Proposal of
1622356 Ontario Limited c.o.b Montana's
of the City of Kingston, in the Province of Ontario

Purpose:

The purpose of the projection is to present the Statement of Projected Cash-Flow of 1622356 Ontario Limited c.o.b Montana's (the "Company") in accordance with the requirements of subsection 50.4(2) of the Bankruptcy and Insolvency Act (Canada).

Projection Notes:

As set out above

Assumptions:

1. Receipts from debit and credit card sales are collected within one week of the sale. Cash sales are collected immediately. Weekly receipts have been estimated by management based on historic results.
2. All expenses have been recorded in the week they are forecast to be incurred. It is expected that some vendors currently supplying goods and services will require cash-on-delivery terms.
3. Cost of goods sold includes purchases of food items, alcohol and other supplies. Weekly cost of goods sold have been estimated by management.
4. Wages and salaries expense are those paid to the Company's approximately 50 employees on a bi-weekly basis.
5. Management fees represents a provision for management salaries payable to the Company's principal, Tim Lloyd, of \$10,000 bi-weekly (gross). Management has advised that the management fee is paid only when cash flow permits.
6. The Company has included a weekly provision for the estimated HST payable during each week of the cash flow period.
7. Restructuring cost includes retainer payments of \$1,750 weekly payable to the Trustee in accordance with its engagement letter with the Debtor as well as an amount of \$1,750 paid week to the Company's legal counsel. These amounts are subject to change.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.

Albert Gelman Inc. - Licensed Insolvency Trustee

Per:



Tom McElroy

SPWD1EPZLB7XHRHW

Tom McElroy - Licensed Insolvency Trustee

150 Ferrand Drive, Suite 1503

Toronto ON M3C 3E5

Phone: (416) 504-1650 Fax: (416) 504-1655

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368241
Estate No. 33-3368241

FORM 30
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
1622356 Ontario Limited c.o.b Montana's
of the City of Kingston, in the Province of Ontario

The Management of 1622356 Ontario Limited, has/have developed the assumptions and prepared the attached statement of projected cash flow of the insolvent person, as of the 30th day of June 2026, consisting of Statement of Projected Cash-Flow for the fifteen-week period ended October 11, 2026.

The hypothetical assumptions are reasonable and consistent with the purpose of the projection described in the notes attached, and the probable assumptions are suitably supported and consistent with the plans of the insolvent person and provide a reasonable basis for the projection. All such assumptions are disclosed in the notes attached.

Since the projection is based on assumptions regarding future events, actual results will vary from the information presented, and the variations may be material.

The projection has been prepared solely for the purpose described in the notes attached, using a set of hypothetical and probable assumptions set out in the notes attached. Consequently, readers are cautioned that it may not be appropriate for other purposes.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.



1622356 Ontario Limited
Debtor

Timothy Lloyd President

Name and title of signing officer

Name and title of signing officer

District of: Ontario
Division No. 11 - Kingston
Court No. 33-3368241
Estate No. 33-3368241

FORM 30 - Attachment
Report on Cash-Flow Statement by the Person Making the Proposal
(Paragraphs 50(6)(c) and 50.4(2)(c) of the Act)

In the Matter of the Proposal of
1622356 Ontario Limited c.o.b Montana's
of the City of Kingston, in the Province of Ontario

Purpose:

The purpose of the projection is to present the Statement of Projected Cash-Flow of 1622356 Ontario Limited c.o.b Montana's (the "Company") in accordance with the requirements of subsection 50.4(2) of the Bankruptcy and Insolvency Act (Canada).

Projection Notes:

As set out above

Assumptions:

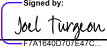
1. Receipts from debit and credit card sales are collected within one week of the sale. Cash sales are collected immediately. Weekly receipts have been estimated by management based on historic results.
2. All expenses have been recorded in the week they are forecast to be incurred. It is expected that some vendors currently supplying goods and services will require cash-on-delivery terms.
3. Cost of goods sold includes purchases of food items, alcohol and other supplies. Weekly cost of goods sold have been estimated by management.
4. Wages and salaries expense are those paid to the Company's approximately 50 employees on a bi-weekly basis.
5. Management fees represents a provision for management salaries payable to the Company's principal, Tim Lloyd, of \$10,000 bi-weekly (gross). Management has advised that the management fee is paid only when cash flow permits.
6. The Company has included a weekly provision for the estimated HST payable during each week of the cash flow period.
7. Restructuring cost includes retainer payments of \$1,750 weekly payable to the Trustee in accordance with its engagement letter with the Debtor as well as an amount of \$1,750 paid week to the Company's legal counsel. These amounts are subject to change.

Dated at the City of Toronto in the Province of Ontario, this 30th day of June 2026.



1622356 Ontario Limited
Debtor

This is Exhibit “E” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:

-F7A1E45D7D7E47C-

A commissioner, Etc.

Enquiry Result

File Currency: 06MAY 2026

All Pages

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Note: All pages have been returned.

Type of Search	Business Debtor								
Search Conducted On	1382769 ONTARIO LIMITED								
File Currency	06MAY 2026								
	File Number	Family	of Families	Page	of Pages	Expiry Date	Status		
	676688652	1	1	1	3	07MAR 2032			
FORM 1C FINANCING STATEMENT / CLAIM FOR LIEN									
File Number	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule	Registration Number	Registered Under	Registration Period		
676688652		001	1		20120307 1525 1793 1704	P PPSA	10		
Individual Debtor	Date of Birth	First Given Name			Initial	Surname			
Business Debtor	Business Debtor Name					Ontario Corporation Number			
	1382769 ONTARIO LIMITED								
	Address				City	Province	Postal Code		
	1187 PRINCESS STREET				KINGSTON	ON	K7M3E1		
Individual Debtor	Date of Birth	First Given Name			Initial	Surname			
Business Debtor	Business Debtor Name					Ontario Corporation Number			
	1382769 ONTARIO LIMITED								
	Address				City	Province	Postal Code		
	650 GARDINERS ROAD				KINGSTON	ON	K7M3X9		
Secured Party	Secured Party / Lien Claimant								
	CARA OPERATIONS LIMITED								
	Address				City	Province	Postal Code		
	199 FOUR VALLEY DRIVE				VAUGHAN	ON	L4K0B8		
Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date
		X	X	X	X	X			
Motor Vehicle Description	Year	Make			Model		V.I.N.		
General Collateral Description	General Collateral Description								

Registering Agent	Registering Agent			
	AIRD & BERLIS LLP (JPF-101826)			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800	TORONTO	ON	M5J2T9

CONTINUED

Type of Search	Business Debtor									
Search Conducted On	1382769 ONTARIO LIMITED									
File Currency	06MAY 2026									
	File Number	Family	of Families	Page	of Pages					
	676688652	1	1	2	3					
FORM 2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT										
	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule Attached	Registration Number			Registered Under		
		001	1		20210513 0912 1793 3126					
Record Referenced	File Number		Page Amended	No Specific Page Amended	Change Required			Renewal Years	Correct Period	
	676688652				A AMNDMNT					
Reference Debtor/ Transferor	First Given Name				Initial	Surname				
	Business Debtor Name									
	1382769 ONTARIO LIMITED									
Other Change	Other Change									
Reason / Description	Reason / Description									
	AMENDED TO RECORD THE SECURED PARTY'S CHANGE OF NAME FROM									
	"CARA OPERATIONS LIMITED" TO "RECIPE UNLIMITED CORPORATION"									
	PURSUANT TO ARTICLES OF AMENDMENT FILED MAY 11, 2018									
Debtor/ Transferee	Date of Birth		First Given Name			Initial		Surname		
	Business Debtor Name							Ontario Corporation Number		
	Address				City		Province	Postal Code		
Assignor Name	Assignor Name									
Secured Party	Secured party, lien claimant, assignee									
	RECIPE UNLIMITED CORPORATION									
	Address				City		Province	Postal Code		
	199 FOUR VALLEY DRIVE				VAUGHAN		ON	L4K0B8		
Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date	
Motor Vehicle Description	Year	Make			Model			V.I.N.		
General Collateral Description	General Collateral Description									

Registering Agent	Registering Agent or Secured Party/ Lien Claimant			
	AIRD & BERLIS LLP			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800, BOX# 754	TORONTO	ON	M5J2T9

CONTINUED

Type of Search	Business Debtor				
Search Conducted On	1382769 ONTARIO LIMITED				
File Currency	06MAY 2026				
	File Number	Family	of Families	Page	of Pages
	676688652	1	1	3	3

FORM 2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule Attached	Registration Number	Registered Under
		01	001		20210513 1002 1462 3219	

Record Referenced	File Number	Page Amended	No Specific Page Amended	Change Required	Renewal Years	Correct Period
	676688652			B RENEWAL	10	

Reference Debtor/ Transferor	First Given Name	Initial	Surname
	Business Debtor Name		
	1382769 ONTARIO LIMITED		

Other Change	Other Change

Reason / Description	Reason / Description

Debtor/ Transferee	Date of Birth	First Given Name	Initial	Surname
	Business Debtor Name			Ontario Corporation Number
	Address	City	Province	Postal Code

Assignor Name	Assignor Name

Secured Party	Secured party, lien claimant, assignee			
	Address	City	Province	Postal Code

Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date

Motor Vehicle	Year	Make	Model	V.I.N.
---------------	------	------	-------	--------

Description				
General Collateral Description	General Collateral Description			
Registering Agent	Registering Agent or Secured Party/ Lien Claimant			
	AIRD & BERLIS LLP			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800, BOX# 754	TORONTO	ON	M5J2T9

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Enquiry Result

File Currency: 06MAY 2026

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Type of Search	Business Debtor								
Search Conducted On	1622356 ONTARIO LIMITED								
File Currency	06MAY 2026								
	File Number	Family	of Families	Page	of Pages	Expiry Date	Status		
	676688589	1	1	1	3	07MAR 2031			
FORM 1C FINANCING STATEMENT / CLAIM FOR LIEN									
File Number	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule	Registration Number	Registered Under	Registration Period		
676688589		001	1		20120307 1523 1793 1700	P PPSA	9		
Individual Debtor	Date of Birth	First Given Name			Initial	Surname			
Business Debtor	Business Debtor Name					Ontario Corporation Number			
	1622356 ONTARIO LIMITED								
	Address				City	Province	Postal Code		
	1187 PRINCESS STREET				KINGSTON	ON	K0H1W0		
Individual Debtor	Date of Birth	First Given Name			Initial	Surname			
Business Debtor	Business Debtor Name					Ontario Corporation Number			
	1622356 ONTARIO LIMITED								
	Address				City	Province	Postal Code		
	630 GARDINERS ROAD				KINGSTON	ON	K7M3X9		
Secured Party	Secured Party / Lien Claimant								
	CARA OPERATIONS LIMITED								
	Address				City	Province	Postal Code		
	199 FOUR VALLEY DRIVE				VAUGHAN	ON	L4K0B8		
Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date
		X	X	X	X	X			
Motor Vehicle Description	Year	Make			Model		V.I.N.		
General Collateral Description	General Collateral Description								

Registering Agent	Registering Agent			
	AIRD & BERLIS LLP (JPF-101826)			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800	TORONTO	ON	M5J2T9

CONTINUED

Type of Search	Business Debtor									
Search Conducted On	1622356 ONTARIO LIMITED									
File Currency	06MAY 2026									
	File Number	Family	of Families	Page	of Pages					
	676688589	1	1	2	3					
FORM 2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT										
	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule Attached	Registration Number			Registered Under		
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Record Referenced	File Number		Page Amended	No Specific Page Amended	Change Required			Renewal Years	Correct Period	
	676688589				A AMNDMNT					
Reference Debtor/ Transferor	First Given Name				Initial	Surname				
	Business Debtor Name									
	1622356 ONTARIO LIMITED									
Other Change	Other Change									
Reason / Description	Reason / Description									
	AMENDED TO RECORD THE SECURED PARTY'S CHANGE OF NAME FROM "CARA									
	OPERATIONS LIMITED" TO "RECIPE UNLIMITED CORPORATION" PURSUANT TO									
	ARTICLES OF AMENDMENT FILED MAY 11, 2018									
Debtor/ Transferee	Date of Birth		First Given Name			Initial		Surname		
	Business Debtor Name							Ontario Corporation Number		
	Address				City		Province	Postal Code		
Assignor Name	Assignor Name									
Secured Party	Secured party, lien claimant, assignee									
	RECIPE UNLIMITED CORPORATION									
	Address				City		Province	Postal Code		
	199 FOUR VALLEY DRIVE				VAUGHAN		ON	L4K0B8		
Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date	
Motor Vehicle Description	Year	Make			Model			V.I.N.		
General Collateral Description	General Collateral Description									

Registering Agent	Registering Agent or Secured Party/ Lien Claimant			
	AIRD & BERLIS LLP			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800, BOX# 754	TORONTO	ON	M5J2T9

CONTINUED

Type of Search	Business Debtor				
Search Conducted On	1622356 ONTARIO LIMITED				
File Currency	06MAY 2026				
	File Number	Family	of Families	Page	of Pages
	676688589	1	1	3	3

FORM 2C FINANCING CHANGE STATEMENT / CHANGE STATEMENT

	Caution Filing	Page of	Total Pages	Motor Vehicle Schedule Attached	Registration Number	Registered Under
		01	001		20190920 1009 1462 6249	

Record Referenced	File Number	Page Amended	No Specific Page Amended	Change Required	Renewal Years	Correct Period
	676688589			B RENEWAL	10	

Reference Debtor/ Transferor	First Given Name	Initial	Surname
	Business Debtor Name		
	1622356 ONTARIO LIMITED		

Other Change	Other Change

Reason / Description	Reason / Description

Debtor/ Transferee	Date of Birth	First Given Name	Initial	Surname
	Business Debtor Name			Ontario Corporation Number
	Address	City	Province	Postal Code

Assignor Name	Assignor Name

Secured Party	Secured party, lien claimant, assignee			
	Address	City	Province	Postal Code

Collateral Classification	Consumer Goods	Inventory	Equipment	Accounts	Other	Motor Vehicle Included	Amount	Date of Maturity or	No Fixed Maturity Date

Motor Vehicle	Year	Make	Model	V.I.N.
---------------	------	------	-------	--------

Description				
General Collateral Description	General Collateral Description			
Registering Agent	Registering Agent or Secured Party/ Lien Claimant			
	AIRD & BERLIS LLP			
	Address	City	Province	Postal Code
	181 BAY STREET, SUITE 1800, BOX# 754	TORONTO	ON	M5J2T9

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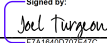
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[ServiceOntario Contact Centre](#)

This is Exhibit “F” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:

F7A16A8D701E47C...

A commissioner, Etc.



Canada Revenue
Agency

Agence du revenu
du Canada

4695 Shawinigan-Sud Boulevard
Shawinigan QC G9P 5H9

June 12, 2026

ALBERT GELMAN INC.
150 FERRAND DRIVE, SUITE 1503
TORONTO ON M3C 3E5

Dear Trustee:

Re: 1382769 ONTARIO LIMITED
of the City of KINGSTON in the Province of Ontario
Date of their notice of intention to file a proposal:
May 1, 2026

We are enclosing our claim and supporting schedule for
\$1,137,404.24 in the above-noted insolvency event.

Please make your cheque for the dividend payment payable to the
Receiver General of Canada. Make sure to include the account
number shown on the schedule.

Send any dividend payments to:

Canada Revenue Agency
PO Box 3800 Stn A
Sudbury ON P3A 0C3

If you need more information about this claim, such as a more
detailed breakdown of the debt, please call me at one of the
telephone numbers provided on this letter.

Yours truly,


For M. Nolet
Collection Contact Officer

Enclosure(s)



National Insolvency Office
4695 Shawinigan-Sud Boulevard
Shawinigan QC G9P 5H9

Toll Free : 1-866-248-1576
Fax : 833-697-2390
Web site : canada.ca/taxes

Proof of Claim (Form 31)
(Sections 50.1, 81.5, 81.6, subsections 65.2(4), 81.2(1), 81.3(8),
81.4(8), 102(2), 124(2), 128(1), and paragraphs 51(1)(e)
and 66.14(b) of the Act)

Send all notices or correspondence regarding this claim to the following address:

Canada Revenue Agency
Shawinigan-Sud National Verification and Collection Centre
Insolvency Intake Centre
Collections Directorate
4695 Shawinigan-Sud Blvd.
Shawinigan QC G9P 5H9

In the matter of the notice of intention to file a proposal of 1382769 ONTARIO LIMITED of the City of KINGSTON in the Province of Ontario, and the claim of His Majesty the King in Right of Canada as represented by the Minister of National Revenue, creditor.

I, M. Nolet, of the City of Shawinigan in the Province of Quebec, do hereby certify:

1. That I am a collections contact officer of the Canada Revenue Agency.
2. That I have knowledge of all the circumstances connected with the claim referred to below.
3. That the debtor was, at the date of the notice of intention to file a proposal namely the May 1, 2026, and still is, indebted to the creditor in the sum of \$1,137,404.24, as specified in the statement of account attached and marked Schedule A, after deducting any counterclaims to which the debtor is entitled.
4. (X) UNSECURED CLAIM of \$1,137,378.63.

I do not hold any assets of the debtor as security regarding this debt. The particulars of the debt are outlined in the attached Schedule A.

(X) CLAIM IN REFERENCE OF SUBSECTION 60(1.1) \$25.61.

That I hereby make a claim under subsection 60(1.1) of the Act, particulars of which are as outlined on the attached Schedule A.

5. That, to the best of my knowledge, the above-named creditor is not related to the debtor within the meaning of section 4 of the Act, and has not dealt with the debtor in a non-arm's length manner.

6. That the following are the payments that I have received from, and the credits that I have allowed to the debtor within the three months immediately before the date of the initial bankruptcy event within the meaning of section 2 of the Act.

Garnishment RC: \$7,288.47 (2026-02-17)

Arrears RP: \$13,161.12 (2026-02-19)

Dated at the City of Shawinigan on June 12, 2026.

.....
Witness

.....
Signature of claimant
For M. Nolet

Schedule A

Name: 1382769 ONTARIO LIMITED

Unsecured claim

Income Tax Act

Account number: 87042 1922 RC 0001 32-254
Assessed period(s): 2023-05-31
Principal: \$0.00
Penalty and interest: \$11.34

Total: \$11.34

Income Tax Act

(relating to penalties for information returns)

Account number: 87042 1922 RZ0001
Assessed period(s): 2021-12-31, 2022-12-31, 2024-12-31
Penalty and interest: \$378.70

Total: \$378.70

Excise Tax Act

Account number: 87042 1922 RT 0001
Assessed period(s): 2019-08-31 to 2026-04-30
Principal: \$926,043.73
Penalty and interest: \$210,944.86

Total: \$1,136,988.59

Total Unsecured claim \$1,137,378.63

Claim under subsection 60(1.1) of the Bankruptcy and Insolvency Act

Income Tax Act

(relating to subsection 60(1.1) of the Bankruptcy and Insolvency Act)

Account number: 87042 1922 RP0001
Principal: \$0.00
Penalty and interest: \$25.61

Total: \$25.61

Re: Income tax and business returns that have not been received
for 1382769 ONTARIO LIMITED
Date of Notice of Intention: May 1, 2026
Estate Number: 33-3368242

We acknowledge receipt of the "Notice to Creditors" that you sent concerning the above insolvent.

In order to establish a complete valuation of our claim, we wish to advise you of the following pre-insolvency returns that have not been received:

- T2 Corporation Income Tax Returns for the tax years ending 2024-05-31, 2025-05-31.
- Goods and Services Tax/Harmonized Sales Tax (GST/HST) returns for the periods ending 2018-06-22, 2024-07-31, 2026-06-01.

The Income Tax Act and Excise Tax Act do not allow credits to be set-off against amounts owing on other accounts, nor paid as a refund, until all required returns are filed under the Income Tax Act, Excise Tax Act, Air Travellers Security Charge Act and Excise Act, 2001. The legislation does not make any distinction between the unfiled returns in the pre-insolvency and post-insolvency periods. Until the above noted business returns are received and processed, credits may be unavailable for set-off or refund.

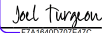
Send the completed T1, T2, or GST/HST returns to the insolvent's tax centre of record. To get the tax centre address, go to canada.ca/cra-offices.

Please note that we will charge interest and late-filing penalties starting the day after the returns were due.

To get tax forms, go to canada.ca/cra-forms.

If you need help or more information, please call me at 1-866-248-1576.

This is Exhibit “G” referred to in
the Affidavit of Timothy Lloyd
sworn before me on July 3, 2026.

Signed by:


JYAT680D757E7C...

A commissioner, Etc.



Canada Revenue Agency Agence du revenu
du Canada

4695 Shawinigan-Sud Boulevard
Shawinigan QC G9P 5H9

May 19, 2026

ALBERT GELMAN INC.
150 FERRAND DRIVE, SUITE 1503
TORONTO ON M3C 3E5

Dear Trustee:

Re: 1622356 ONTARIO LIMITED sometime carrying on business as
MONTANA'S
of the City of HARTINGTON in the Province of Ontario
Date of their notice of intention to file a proposal:
May 1, 2026

We are enclosing our claim and supporting schedule for
\$2,488,684.96 in the above-noted insolvency event.

Please make your cheque for the dividend payment payable to the
Receiver General of Canada. Make sure to include the account
number shown on the schedule.

Send any dividend payments to:

Canada Revenue Agency
PO Box 3800 Stn A
Sudbury ON P3A 0C3

If you need more information about this claim, such as a more
detailed breakdown of the debt, please call me at one of the
telephone numbers provided on this letter.

Yours truly,

For F. Gélinas
Collection contact officer

Enclosure(s)

Canada

National Insolvency Office
4695 Shawinigan-Sud Boulevard
Shawinigan QC G9P 5H9

Toll Free : 1-866-248-1576
Fax : 866-229-0839
Web site : canada.ca/taxes

Proof of Claim (Form 31)
(Sections 50.1, 81.5, 81.6, subsections 65.2(4), 81.2(1), 81.3(8),
81.4(8), 102(2), 124(2), 128(1), and paragraphs 51(1)(e)
and 66.14(b) of the Act)

Send all notices or correspondence regarding this claim to the following address:

Canada Revenue Agency
Shawinigan-Sud National Verification and Collection Centre
Insolvency Intake Centre
Collections Directorate
4695 Shawinigan-Sud Blvd.
Shawinigan QC G9P 5H9

In the matter of the notice of intention to file a proposal of 1622356 ONTARIO LIMITED sometime carrying on business as MONTANA'S of the City of HARTINGTON in the Province of Ontario, and the claim of His Majesty the King in Right of Canada as represented by the Minister of National Revenue, creditor.

I, F. G  linas, of the City of Shawinigan in the Province of Quebec, do hereby certify:

1. That I am a collections contact officer of the Canada Revenue Agency.
2. That I have knowledge of all the circumstances connected with the claim referred to below.
3. That the debtor was, at the date of the notice of intention to file a proposal namely the May 1, 2026, and still is, indebted to the creditor in the sum of \$2,488,684.96, as specified in the statement of account attached and marked Schedule A, after deducting any counterclaims to which the debtor is entitled.
4. (X) UNSECURED CLAIM of \$2,272,177.33.

I do not hold any assets of the debtor as security regarding this debt. The particulars of the debt are outlined in the attached Schedule A.

(X) CLAIM IN REFERENCE OF SUBSECTION 60(1.1) \$216,507.63.

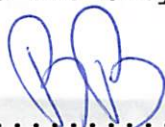
That I hereby make a claim under subsection 60(1.1) of the Act, particulars of which are as outlined on the attached Schedule A.

5. That, to the best of my knowledge, the above-named creditor is not related to the debtor within the meaning of section 4 of the Act, and has not dealt with the debtor in a non-arm's length manner.

6. That the following are the payments that I have received from, and the credits that I have allowed to the debtor within the three months immediately before the date of the initial bankruptcy event within the meaning of section 2 of the Act.

Nil

Dated at the City of Shawinigan on May 19, 2026.



.....
Witness



.....
Signature of claimant
For F. Gélinas

Schedule A

Name: 1622356 ONTARIO LIMITED sometime carrying on business as MONTANA'S

Unsecured claim

Income Tax Act
Account number: 89869 7123 RC 0002 32-254
Assessed period(s): 2019-05-31 to 2023-05-31
Principal: \$122,290.00
Penalty and interest: \$73,003.09

Total: \$195,293.09

Excise Tax Act
Account number: 89869 7123 RT 0001
Assessed period(s): 2017-11-26 to 2026-03-31, Law Cost
Principal: \$1,589,193.89
Penalty and interest: \$487,690.35

Total: \$2,076,884.24

Total Unsecured claim \$2,272,177.33

Claim under subsection 60(1.1) of the Bankruptcy and Insolvency Act

Income Tax Act
(relating to subsection 60(1.1) of the Bankruptcy and Insolvency Act)
Account number: 89869 7123 RP0001
Principal: \$133,793.12
Penalty and interest: \$82,714.51

Total: \$216,507.63

Re: Income tax and business returns that have not been received
for 1622356 ONTARIO LIMITED sometime carrying on business as
MONTANA'S

Date of Notice of Intention: May 1, 2026

Estate Number: 33-3368241

We acknowledge receipt of the "Notice to Creditors" that you sent
concerning the above insolvent.

In order to establish a complete valuation of our claim, we wish
to advise you of the following pre-insolvency returns that have
not been received:

- T2 Corporation Income Tax Return for the tax year ending
2024-12-31.
- Goods and Services Tax/Harmonized Sales Tax (GST/HST) return
for the period ending 2018-06-22.

The Income Tax Act and Excise Tax Act do not allow credits to be
set-off against amounts owing on other accounts, nor paid as a
refund, until all required returns are filed under the Income Tax
Act, Excise Tax Act, Air Travellers Security Charge Act and Excise
Act, 2001. The legislation does not make any distinction between
the unfiled returns in the pre-insolvency and post-insolvency
periods. Until the above noted business returns are received and
processed, credits may be unavailable for set-off or refund.

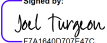
Send the completed T1, T2, or GST/HST return to the insolvent's
tax centre of record. To get the tax centre address, go to
canada.ca/cra-offices.

Please note that we will charge interest and late-filing penalties
starting the day after the returns were due.

To get tax forms, go to canada.ca/cra-forms.

If you need help or more information, please call me at
1-866-248-1576.

This is Exhibit “H” referred to in the
Affidavit of Timothy Lloyd sworn
before me on July 3, 2026.

Signed by:

F7A1B4B0707E47C

A commissioner, Etc.

**ONTARIO
SUPERIOR COURT OF JUSTICE
COMMERCIAL LIST**

THE HONOURABLE	)	TUESDAY, THE 19 TH
	)	
JUSTICE M. SMITH	)	DAY OF MAY, 2026

**IN THE MATTER OF THE NOTICES OF INTENTION
TO MAKE A PROPOSAL OF 1382769 ONTARIO
LIMITED AND 1622354 ONTARIO LIMITED**

ORDER

THIS MOTION made by 1382769 Ontario Limited and 1622354 Ontario Limited (together, the “**Companies**”), for an order, among other things, extending the time for the Companies to make a proposal and administratively consolidating the notice of intention to make a proposal (“**NOI**”) proceedings of the Companies, was heard this day by videoconference in Ottawa, Ontario.

ON READING the first report (the “**First Report**”) of Albert Gelman Inc. in its capacity as trustee to the NOI proceeding of each of the Companies (in such capacity, the “**Proposal Trustee**”), dated May 18, 2026, and the appendices thereto.

ON HEARING the submissions of counsel for the Companies and counsel for the Proposal Trustee, , no one else appearing for any other person although served.

SERVICE

1. **THIS COURT ORDERS** that the time for service of the notice of motion and all materials filed in respect of this motion is abridged and validated so that this motion is properly returnable today, and dispenses with further service thereof.

EXTENSION OF TIME

2. **THIS COURT ORDERS** that the time for the Companies to make proposals to creditors, and the time for the Proposal Trustee to file such proposals with the official receiver, is extended to and including Wednesday, July 15, 2026, in accordance with section 50.4(9) of the *Bankruptcy and Insolvency Act* (Canada) (the “**BIA**”).

ADMINISTRATIVE CONSOLIDATION

3. **THIS COURT ORDERS** that Companies’ NOI proceedings, bearing respective estate numbers 33-3368241 and 33-3368242 (collectively, the “**NOI Proceedings**”), be and are hereby administratively consolidated.

4. **THIS COURT ORDERS** that the Proposal Trustee is hereby authorized and directed to administer the NOI Proceedings on a consolidated basis for all purposes in carrying out its administrative duties and other responsibilities under the BIA, including without limitation;

- a) sending consolidated notices to creditors;
- b) calling and conducting joint meetings of creditors;
- c) issuing consolidated reports,

- d) preparing, filing, advertising and distributing all filings and/or notices relating to the NOI Proceedings on a consolidated basis; and
- e) bringing motions on a consolidated basis.

5. **THIS COURT ORDERS** that the Proposal Trustee or the Companies shall enter a copy of this order in the court file for each of the NOI Proceedings, and from that time:

- a) all documents that may or must be filed or included in the court file for either of the NOI Proceedings by the Companies or by the Proposal Trustee, whether pursuant to the BIA, the *Bankruptcy and Insolvency General Rules*, or the *Rules of Civil Procedure* (Ontario), shall be filed solely in court file number 33-3368241 (the “**Consolidated Court File**”), and if so filed, shall be deemed filed in the court file for both NOI Proceedings;
- b) all pleadings and motions of the Companies or the Proposal Trustee in respect of either NOI Proceedings shall be brought and filed in the Consolidated Court File, and if so brought and filed, shall be deemed brought and filed in both NOI Proceedings; and
- c) for avoidance of doubt, if the Companies or the Proposal Trustee file a document, pleading or motion in the Consolidated Court File, the filing of such document, pleading or motion in the court file for the other NOI Proceeding is hereby dispensed with, and the foregoing applies, *nunc pro tunc*, to the pleadings and documents delivered in respect of the herein motion.

6. **THIS COURT ORDERS** that the Consolidated Court File shall have the following title of proceeding:

“

Court File No. 33-3368241

ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)

IN THE MATTER OF THE NOTICES OF INTENTION TO
MAKE A PROPOSAL OF 1382769 ONTARIO LIMITED
AND 1622354 ONTARIO LIMITED

”

7. **THIS COURT ORDERS** that nothing in this order substantively consolidates the estates of the Companies which shall remain separate and distinct, and the Companies' respective rights, properties, undertakings, assets and liabilities shall remain vested within each Company's respective estates, as applicable, and as though this order had not been made.

GENERAL

8. **THIS COURT ORDERS** that this Order shall have full force and effect in all provinces and territories in Canada.

9. **THIS COURT HEREBY REQUESTS** the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada, the United States, or in any other foreign jurisdiction to give effect to this Order and to assist the Companies, the Proposal Trustee and their respective agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and

to provide such assistance to the Companies and the Proposal Trustee, as an officer of this Court, as may be necessary or desirable to recognize and give effect to this Order, to grant representative status to the Proposal Trustee in any foreign proceeding, or to assist the Companies, the Proposal Trustee and their respective agents in carrying out the terms of this Order.

10. **THIS COURT ORDERS** that each of the Companies and the Proposal Trustee be at liberty and is hereby authorized and empowered to apply to any court, tribunal, regulatory or administrative body, wherever located, for the recognition of this Order and for assistance in carrying out the terms of this Order.

11. **THIS COURT ORDERS** that this Order and all of its provisions are effective as of 12:01 a.m. Eastern Time on the date of this Order, without the need for entry and filing, but the Companies shall use best efforts to enter and file a copy of this Order in the Consolidated Court File as soon as reasonably practicable.

A handwritten signature in black ink, appearing to read "M. Smith", is written over a solid horizontal line.

Issuance on May 19, 2026

**IN THE MATTER OF THE NOTICES OF INTENTION TO MAKE A
PROPOSAL OF 1382769 ONTARIO LIMITED AND 1622354 ONTARIO
LIMITED**

Court File No. 33-3368241
33-3368242

The moving parties, 1382769 Ontario Limited and 1622354 Ontario Limited (collectively, the "Companies") bring an unopposed motion seeking the following orders: (i) extending the time for the Companies to file proposals by 45 days ("Stay Period"), to July 15, 2026; (i) administratively consolidate the Companies' notice of intention to make a proposal ("NOI") proceedings; and (iii) validate service so that this motion is properly returnable on today's date. Albert Gelman Inc., in its capacity as trustee to the NOIs, supports the relief sought.

Having heard from counsel and having reviewed the documents filed, I am satisfied that, in the circumstances, it is appropriate to extend the Stay Period, administratively consolidate the NOI proceedings, and validate service pursuant to s. 50.4(9) of the BIA. These orders will not result in any prejudice to creditors, and the Companies have acted in good faith. An extension of the Stay Period will enhance the prospects of the Companies advancing a viable proposal.

Order to issue as per the draft order signed.



The Honourable Justice M. Smith

**ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)**

Proceeding commenced at Ottawa

**ORDER
(extensions of time to file proposals &
administrative consolidation)**

Perley-Robertson, Hill & McDougall LLP/s.r.l.
1400 – 340 Albert Street
Ottawa, ON K1R 0A5

Joël Turgeon LS#: 80984R
jturgeon@perlaw.ca
Tel: 613.238.2022 x.424

Lawyers for 1382769 Ontario Limited and
1622354 Ontario Limited

**IN THE MATTER OF THE NOTICES OF INTENTION
TO MAKE A PROPOSAL OF 1382769 ONTARIO
LIMITED AND 1622356 ONTARIO LIMITED**

Court File No. 33-3368241

***ONTARIO*
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)**

Proceeding commenced at Ottawa

**AFFIDAVIT OF TIMOTHY LLOYD
(sworn July 3, 2026)**

Perley-Robertson, Hill & McDougall LLP/s.r.l.
1400 – 340 Albert Street
Ottawa, ON K1R 0A5

Joël Turgeon LS#: 80984R
jturgeon@perlaw.ca
Tel: 613.238.2022 x.424

Lawyers for 1382769 Ontario Limited and
1622356 Ontario Limited

TAB 3

DRAFT ORDER (STAY EXTENSION)

**ONTARIO
SUPERIOR COURT OF JUSTICE
COMMERCIAL LIST**

THE HONOURABLE	)	MONDAY, THE 13TH
	)	
JUSTICE PERRON	)	DAY OF JULY, 2026

**IN THE MATTER OF THE NOTICES OF INTENTION
TO MAKE A PROPOSAL OF 1382769 ONTARIO
LIMITED AND 1622356 ONTARIO LIMITED**

ORDER

THIS MOTION made by 1382769 Ontario Limited and 1622356 Ontario Limited (together, the “**Companies**”), for an order, among other things, extending the time for the Companies to make a proposal, was heard this day by videoconference in Ottawa, Ontario.

ON READING the affidavit of Timothy Lloyd sworn on July 3, 2026 and the exhibits thereto, and the second report (the “**Second Report**”) of Albert Gelman Inc. in its capacity as trustee to the notice of intention proceedings of each of the Companies (in such capacity, the “**Proposal Trustee**”), dated _____, and the appendices thereto.

ON HEARING the submissions of counsel for the Companies, counsel for the Proposal Trustee, and such other counsel that were present, no one else appearing for any other person although duly served.

SERVICE

1. **THIS COURT ORDERS** that the time for service of the notice of motion and all materials filed in respect of this motion is abridged and validated so that this motion is properly returnable today, and dispenses with further service thereof.

EXTENSION OF TIME

2. **THIS COURT ORDERS** that the time for the Companies to make proposals to creditors, and the time for the Proposal Trustee to file such proposals with the official receiver, is extended to and including Friday, August 28, 2026 in accordance with section 50.4(9) of the *Bankruptcy and Insolvency Act* (Canada) (the “**BIA**”).

**IN THE MATTER OF THE NOTICES OF INTENTION TO MAKE A
PROPOSAL OF 1382769 ONTARIO LIMITED AND 1622356 ONTARIO
LIMITED**

Court File No. 33-3368241

ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)

Proceeding commenced at Ottawa

ORDER
(extensions of time to file proposals)

Perley-Robertson, Hill & McDougall LLP/s.r.l.
1400 – 340 Albert Street
Ottawa, ON K1R 0A5

Joël Turgeon LS#: 80984R
jturgeon@perlaw.ca
Tel: 613.238.2022 x.424

Lawyers for 1382769 Ontario Limited and
1622356 Ontario Limited

**IN THE MATTER OF THE NOTICES OF INTENTION TO MAKE A
PROPOSAL OF 1382769 ONTARIO LIMITED AND 1622356 ONTARIO
LIMITED**

Court File No. 33-3368241

ONTARIO
SUPERIOR COURT OF JUSTICE
(EAST REGION COMMERCIAL LIST)

Proceeding commenced at Ottawa

MOTION RECORD
(Returnable July 13, 2026)

**Perley-Robertson, Hill & McDougall
LLP/s.r.l.**

1400 – 340 Albert Street
Ottawa, ON K1R 0A5

Joël Turgeon LS#: 80984R

jturgeon@perlaw.ca

Tel: 613.238.2022 x.424

Lawyers for 1382769 Ontario Limited and
1622356 Ontario Limited